

2017

**PERFORMANCE INDICATOR REPORT
OF TAX ADMINISTRATION DIVISION**

MINISTRY OF FINANCE

VISION

To develop an effective tax systems that will serve as a fiscal policy tool to regulate the economy; adapt to changes, and contribute to the growth of the economy through the mobilization of national revenue.

MISSION

To raise national revenues for the government in a fair and equitable manner by encouraging voluntary compliance to the rules and providing efficient taxpayer services.

VALUES

To be guided by values such as integrity, dedication and professionalism in dealing with taxpayers, fostering mutual confidence, and treating all taxpayers with respect and civility. Also, emphasis and recognize team efforts for achieving organizational goals of providing efficient taxpayer services. To be sincere and dedicated in achieving the organizational set goals .

OBJECTIVES

Laws, rules and regulations shall always be implemented fairly. There shall not be favoritism of any kind. The public should be confident that any taxes levied is correct and in accordance with the rules and regulations and therefore, applicable to all the taxpayers in the same situation.

FUNCTIONAL MANDATE AND STRATEGIES

The Tax Administration Division is directly responsible for the formulation and amendment of income tax Act and Rules, reviewing and advising sound tax policy to the Ministry of Finance as and when required. The Division continuously strives to develop an effective tax system that will serve as a fiscal policy tool for the government to manage and regulate the economy from time to time. In doing so, we remain guided by the principles of equity, fairness, and efficiency in our endeavor to mobilize adequate revenue for the government. The Division also ensures that the department has the capacity to collect taxes efficiently and effectively at minimum cost through impartial service to taxpayers. Further, maintaining a high degree of integrity and morale of our staff is a major operational strategy. To this end, the tax administration division shall strive to put in place an effective policy framework, risk-based control mechanisms and a strong culture of accountability in our work. We shall remain fully dedicated both in our spirit and action to contribute towards achieving the national goal of self-reliance by mobilizing adequate internal revenue to the government every year.

FOREWORD

The annual Performance Indicator Report (PIR) of the Income year 2017 highlights the achievements of the Tax Administration Division. As invariably, the reports would provide detailed insights as to the number of tax Audits (both Desks and Field) completed, number and taxes exempted, tax holiday entities, cost of collections, initiatives undertaken, amongst many in the Income Year 2017.

For the purpose of clarity, the report is organized in Six parts as follows:

- 1) Part I presents an overview of Income Tax Division and organizational structure of the division.
- 2) Part II presents a segmentation and collection of direct taxes
- 3) Part III discusses strength of the Division, qualification, training details and initiatives undertaken during the year.
- 4) Part IV discusses tax audit coverage, its collection and appeals received by the Division.
- 5) Part V presents the summary of TDS collected, measurement of Direct Taxes vis-a vis the GDP and cost of collection.
- 6) Part VI discuss on the Fiscal incentives (number of tax holiday entities and the total tax exempted, and also the number of entities under Civil Society Organizations Act and Commission of Religious Organizations Act.

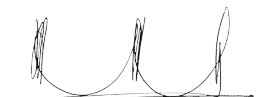
Further, this PI report include some new information cell such Tax collection to GDP for the past three years, TDS collection report and CSO/CRO assessment notification.

All readers must note that the figures presented in this report may differ from the figures reported in the National Revenue Report. The differences in the figures are due to different reporting period. The former is reported on Income year / calendar year basis, while the later is on a fiscal year basis.

The Division would like to sincerely thank and acknowledge the support and guidance of the Hon'ble Director, Regional Directors, Tax Heads and all the hard working tax officials in the eight regional offices for their unwavering support and assistance in publishing this report. We hope that the readers will find this report useful in planning, monitoring, reviewing strengths and weaknesses, and taking appropriate measures to further strengthen the administration in their respective regions.

With Regards

Yours Sincerely



Ugyen Norbu
COLLECTOR
Income Tax Division

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PART I

OVERVIEW OF INCOME TAX DIVISION

1.1 Introduction

Improving revenue performance is an important objective of Department of Revenue and Customs.

The Division shall continue to initiate the required tax reforms consistently with concurrences from the management to enhance revenue collection. The reforms will be comprehensive. For instance, the tax administration division must be mindful that an improvement in the audit selection process will have a limited impact on tax revenues, if collection function of the tax administration is not performing. Similarly, the establishment of a Large Taxpayer Unit will not be an effective without providing adequate trainings/skills to staff.

Computerization of tax administrations is an important tool to improve efficiency. It is, however, a support tool and not effective of its own accord. Sufficient organizational and procedural reforms therefore need to precede a computerization project.

Finally, the success of the Income Tax Division shall largely depend on the capabilities of the tax officials and their ability to embrace the mission, vision and objective of the Income Tax Division.

1.2 Performance Indicator.

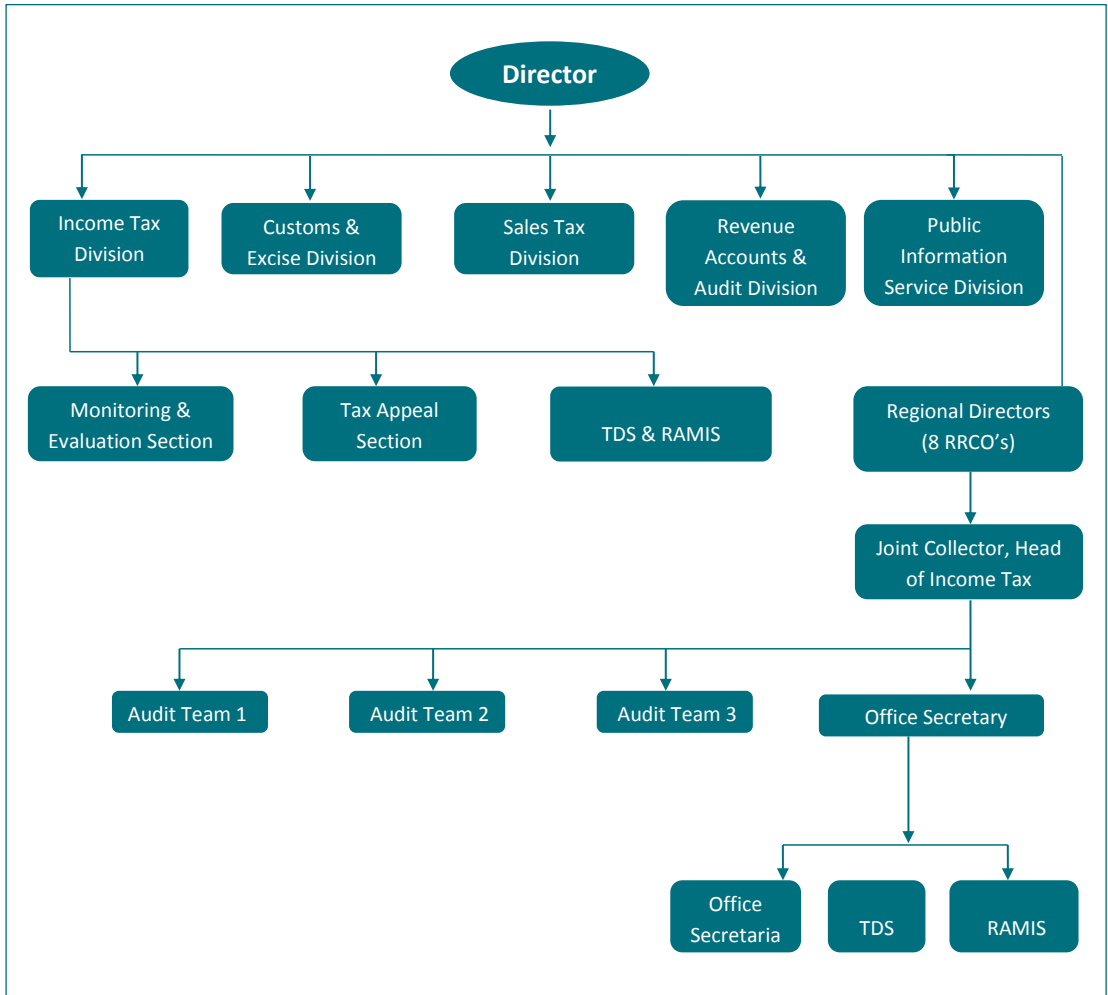
Revenue performance is an important indicator to measure an efficiency of the tax administration. A low percentage of tax revenues to GDP generally would mean that the tax administration must increase its collection considerably, either by improving its efficiency or with new tax measures. Performance indicator is a part of the broader processes of strategic and operational planning and is essential to measure effectiveness and efficiency in collection of tax. Hence, this report to its best ability aims to measure the income tax division's performance which can influence allocation of department's resources and assessment of division's performance as a whole.

1.3 Organizational Framework & Autonomy

as The organizational setup is based on their assigned functions and in accordance with the requirements and the mandates of the Income Tax Act. The structure is aimed to improve coordination, improve efficiency and maintain high degree of integrity, professionalism and effective delivery of taxpayer service. The Income Tax Division is headed by the Collector at the head office, with three sections namely Monitoring and Evaluation section looking after the human resources under the division, Tax appeal section monitoring the appeal and related case and TDS and RAMIS section looking after TDS and system issues.

Similarly, at RRCO level, under the direct supervision of the regional director, the income tax section is headed by a Joint collector.

Organogram of DRC



PART II

SEGMENTATION AND COLLECTION OF DIRECT TAXES

2. TYPES OF DIRECT TAXES AND RATES

Direct taxes are corporate Income Tax (CIT), Business Income Tax (BIT) and Personal Income Tax (PIT).

2.0.1 Taxpayers' Details;

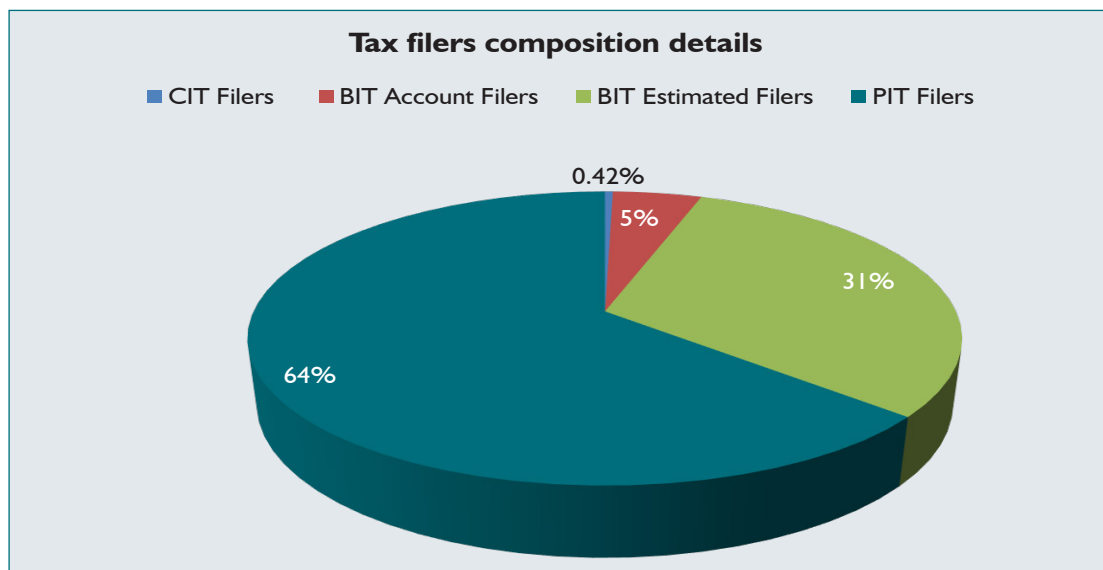
As per the RAMIS report obtained on 15/08/2018, there are 87901 taxpayers filing CIT, BIT and PIT in the income year 2017.

With regard to PIT taxpayers, it has declined by 11.78% compared to the IY 2016, which is mainly attributed to the revision of PIT taxable income threshold from Nu 100,000 to 200,000.

As shown below, PIT payers constituted the highest number of taxpayers accounting 63.59%. At current, there are 55973 PIT filers, 31551 BIT filers and 377 CIT filers. CIT and BIT payers constitute 0.42% and 35.85% of the total tax filers respectively.

Table 1: Tax filer composition details

| RRCO | Corporate Income Tax (CIT) | Business Income Tax (BIT) | | Personal Income Tax (PIT) | Total | % of Total taxpayers |
|------------------|----------------------------|---------------------------|------------------|---------------------------|--------------|----------------------|
| | | Account filers | Estimated filers | | | |
| Thimphu | 196 | 2192 | 10259 | 23007 | 35720 | 40.58% |
| Phuentsholing | 79 | 503 | 3527 | 8307 | 12437 | 14.13% |
| Samdrup Jongkhar | 19 | 163 | 1594 | 3820 | 5605 | 6.37% |
| Samtse | 13 | 383 | 1811 | 2872 | 5082 | 5.77% |
| Gelephu | 18 | 237 | 3091 | 6576 | 9925 | 11.27% |
| Paro | 25 | 452 | 2229 | 3382 | 6097 | 6.93% |
| Mongar | 21 | 206 | 3277 | 5463 | 8973 | 10.19% |
| Bumthang | 6 | 87 | 1540 | 2546 | 4188 | 4.76% |
| Total | 377 | 4223 | 27328 | 55973 | 87901 | 100.00% |

Figure 1: Tax filer's composition

2.1 Corporate Income Tax (CIT)

Corporate Income Tax (CIT) is a corporate taxes levied at the rate of 30% on net profit on those entities that are registered as a company under the Companies Act of Kingdom of Bhutan, 2000. During the income year 2017, of total 604 companies registered, 377 taxpayers filed books of accounts. The rest of the non filers were mostly found out to be CIT registered with temporary licenses. Of the total 377 filers, 42 companies remained non operational, while 164 CIT units filed loss.

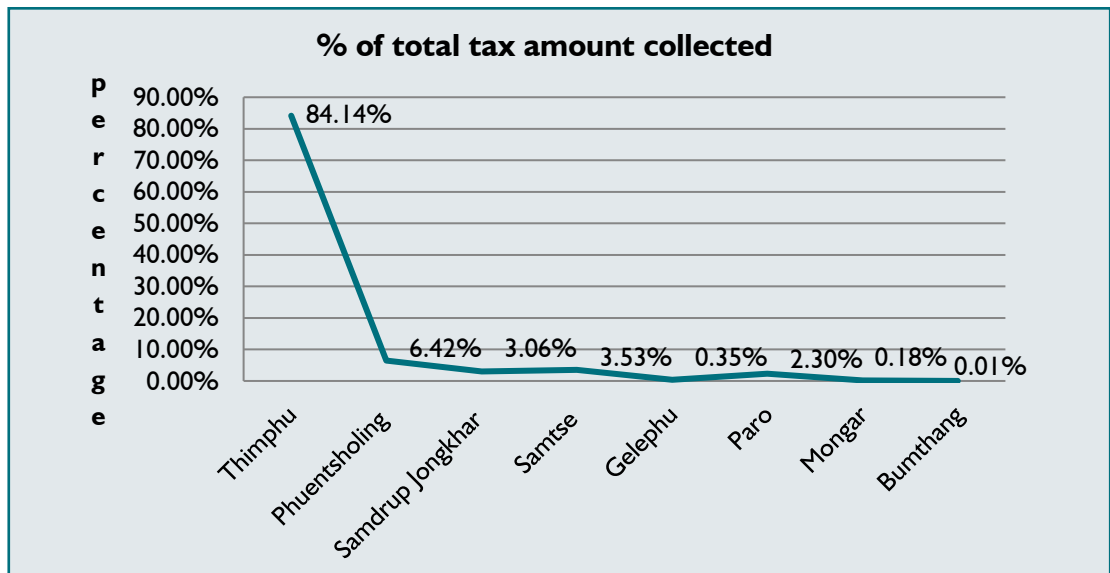
Table 2: Distribution of CIT Entities and Comparative CIT collection

| RRCOs | Number of Units | | No. of non operational units | Tax amount (self declared) | | Loss making company (0 self declared tax) | % of total tax amount collected |
|------------------|-----------------|------------|------------------------------|----------------------------|-------------------------|---|---------------------------------|
| | 2016 | 2017 | | 2016 | 2017 | | |
| Thimphu | 181 | 196 | 22 | 6,971,017,128.88 | 6,815,382,023.76 | 78 | 84.14% |
| Phuentsholing | 71 | 79 | 7 | 333,898,654.17 | 519,977,420.12 | 42 | 6.42% |
| Samdrup Jongkhar | 19 | 19 | 3 | 158,255,832.47 | 247,792,761.18 | 8 | 3.06% |
| Samtse | 12 | 13 | 1 | 283,311,582.00 | 286,304,463.01 | 7 | 3.53% |
| Gelephu | 14 | 18 | 1 | 21,146,193.36 | 28,691,093.02 | 8 | 0.35% |
| Paro | 24 | 25 | 3 | 38,325,216.31 | 185,974,259.95 | 13 | 2.30% |
| Mongar | 20 | 21 | 2 | 12,060,277.11 | 14,933,773.02 | 6 | 0.18% |
| Bumthang | 5 | 6 | 3 | 895,395.32 | 1,111,654.23 | 2 | 0.01% |
| Total | 346 | 377 | 42 | 7,818,910,279.62 | 8,100,167,448.29 | 164 | 100.00% |

2.1.1 CIT Collection

As per the latest RAMIS report, the total collection of Corporate Income Tax (self Declared) constituted 77.88% of the total direct tax revenue for the income year 2017. CIT collection recorded an increased of 3.64% over the collection made during the income year 2016 (Nu. 281.25 million). In absolute figure, CIT collected stand at Nu. 8,100.17 million.

Figure 2: Percentage of total tax amount collected



RRCO Thimphu stands to be the highest contributor collecting 84.14% of the total collection (Nu. 6,815.38 million). RRCO Phuentsholing is the second highest contributor. On the contrary, RRCO Bumthang contribute on 0.01% of the total CIT collection making it the least contributor among the 8 RRCOs. RRCO Bumthang contributed 1.1 million CIT in during the year.

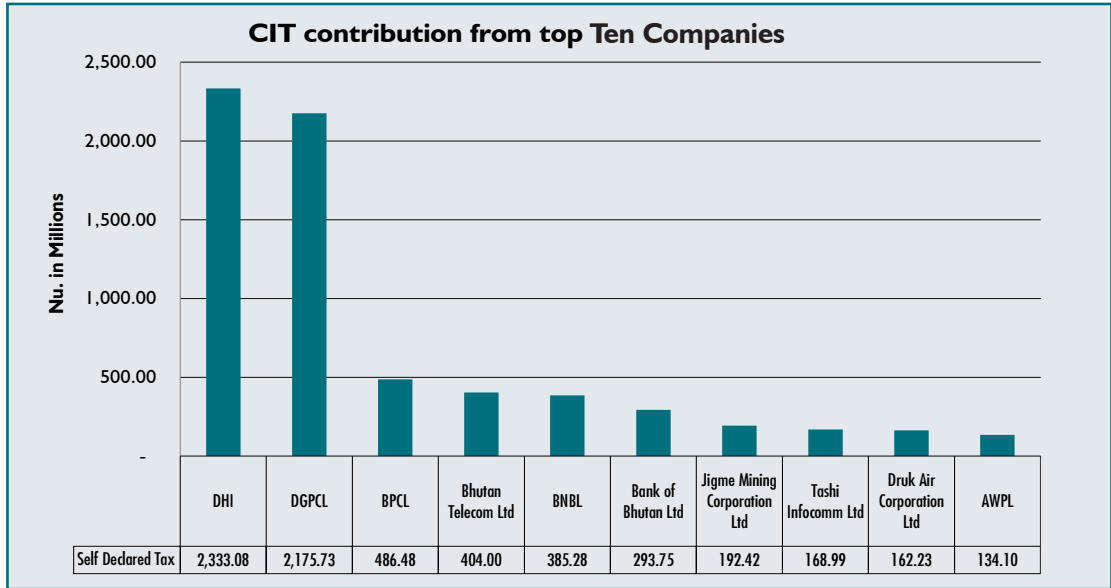
2.1.2 Top Ten CIT Payers

M/s. Druk Holding and Investment Limited paid the highest CIT, followed by Green Power Corporation Ltd.. DHI paid taxes of nu. 2333.10 million, which accounted for 30.32 % of the total corporate taxes collected during the year. M/s Druk Green Power Corporation Ltd. Paid nu.2175.72 million which accounts for 27.90% of the total CIT collected. Similarly, M/s Bhutan Power Corporation Ltd. has paid of Nu. 486.48 million. The top ten taxpayers contributed 87.87% of the total CIT collected amounting to Nu.6870.67 million.

Table 3: Top 10 CIT taxpayer details

| Sl. no. | Entity Name | TPN No. | Net Profit/ Loss | Self Declared Tax | Advance Tax | TDS Adjustment | Provisional Payable Tax |
|---------|--------------------------------------|----------|------------------|-------------------|----------------|----------------|-------------------------|
| 1 | Druk Holding & Investment Limited | DAC00258 | 7,781,087,580.30 | 2,333,079,636.39 | 362,812,352.39 | 769,767,284.00 | 1,200,500,000.00 |
| 2 | Druk Green Power Corporation Limited | DAC00267 | 7,252,421,180.89 | 2,175,726,354.27 | 475,908,156.98 | 67,821,853.00 | 1,631,996,344.29 |
| 3 | Bhutan Power Corporation Limited | BAC00341 | 1,621,592,098.16 | 486,477,629.45 | 226,890,000.00 | 22,770,552.00 | 236,817,077.45 |
| 4 | Bhutan Telecom Limited | BAC00313 | 1,346,509,025.13 | 403,952,707.54 | 194,153,376.67 | 2,660,417.00 | 207,138,913.87 |
| 5 | Bhutan National Bank Limited | BAC00298 | 1,284,304,343.00 | 385,285,559.01 | - | 9,357,432.00 | 375,928,127.01 |
| 6 | Bank of Bhutan Limited | BAC00083 | 979,161,513.15 | 293,748,453.95 | 211,458,185.00 | 12,435,701.00 | 69,854,567.95 |
| 7 | Jigme Mining Corporation Limited | JAC00013 | 641,371,433.33 | 192,411,430.00 | 95,761,190.37 | 758,994.00 | 95,891,245.63 |
| 8 | Tashi Infocomm Limited | TAC00084 | 563,312,057.72 | 168,993,617.32 | 56,655,867.18 | 3,284,393.00 | 109,053,357.14 |
| 9 | Druk Air Corporation Limited | DAC00249 | 540,729,310.00 | 162,218,793.00 | 62,925,620.00 | 771,575.00 | 98,521,598.00 |
| 10 | Army Welfare Project Limited | AAC00013 | 458,780,519.57 | 134,029,510.32 | 61,368,146.31 | 922,693.00 | 71,738,671.01 |

However, on completion of tax assessment of the top ten, the final tax amount may change.

Figure 3: Contribution of top ten CIT units

2.2 Business Income Tax (BIT)

Business Income Tax is levied on unincorporated businesses that are operating with a license or permit issued by relevant Government Authorities. The category includes sole proprietorships & partnerships with sizes varying from large, medium to small and micro businesses.

In the income year 2017, BIT entities constituted 28.14% of the total tax filers. Overall, it recorded an increased of only 18 entities, with a minimal percentile increased of 0.06 % over the income year 2016.

Table 4: BIT Entities Profile

| RRCO | Account Filers (No) | NOP Account Filers (No) | Loss Making Account Filers | Total No Account Filers | Exempted Estimated Filers Payment (No) | Exempted units (No) | NOP Estimated (No) | Total Estimated Filers | Total BIT Units (2016) | Total BIT Units (2017) |
|------------------|---------------------|-------------------------|----------------------------|-------------------------|--|---------------------|--------------------|------------------------|------------------------|------------------------|
| Thimphu | 1189 | 149 | 854 | 2192 | 5421 | 1909 | 2929 | 10259 | 11338 | 12451 |
| Phuentsholing | 308 | 19 | 176 | 503 | 593 | 1738 | 1196 | 3527 | 3738 | 4030 |
| Samdrup Jongkhar | 109 | 5 | 49 | 163 | 161 | 1112 | 321 | 1594 | 1859 | 1757 |
| Samtse | 120 | 129 | 134 | 383 | 225 | 1347 | 239 | 1811 | 1885 | 2194 |
| Gelephu | 107 | 74 | 56 | 237 | 1135 | 1477 | 479 | 3091 | 3131 | 3328 |
| Paro | 136 | 226 | 90 | 452 | 689 | 1168 | 372 | 2229 | 2475 | 2681 |
| Mongar | 128 | 6 | 72 | 206 | 724 | 1974 | 579 | 3277 | 3100 | 3483 |
| Bumthang | 26 | 4 | 57 | 87 | 607 | 615 | 318 | 1540 | 1162 | 1627 |
| Total | 2123 | 612 | 1488 | 4223 | 9555 | 11340 | 6433 | 27328 | 28688 | 31551 |

2.2.2a Collection Details

The total Business Income Tax collection for the year was Nu. 682.75 million. This has recorded an increased by Nu.73.03 million (11.98%) as compared to income year 2016. It is mainly attributed to ability of RAMIS in capturing TDS information effectively and efficiently.

2.2.2b BIT collection from account filers;

Although BIT entities, who submits books of accounts constitutes only 13.38% of the total BIT filers, however, it has contributed around 73.38% of the total self declared BIT collection. Total collection in 2017 amounted to Nu. 622.53 million, recording an increased by Nu. 122.99 compared to the IY 2016.

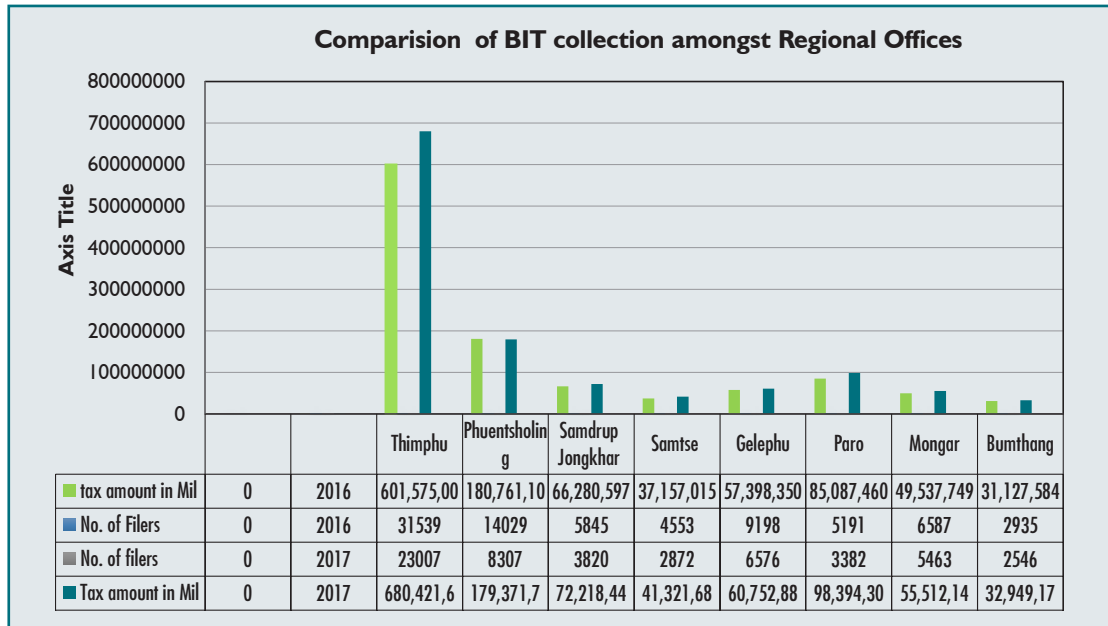
At current, there are 4223 account filers out of which only 2123 entities made profit and paid taxes. 612 account filers have declared non-operational; while 1488 entities have declared loss.

Table 5: Collection-Account Filers

| RRCOs | Account Filers Number of operational units | | No. of non operational units | Loss making units with 0 tax | Tax amount | | Advance Tax Paid | TDS | Refundable | % +/- (Tax Amount) |
|------------------|---|-------------|------------------------------|------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|--------------------|
| | 2016 | 2017 | | | 2017 | 2017 | | | | |
| Thimphu | 2006 | 1189 | 149 | 854 | 233,650,527.58 | 255,904,730.86 | 11,131,221.37 | 174,719,340.00 | 34,621,701.20 | 9.52% |
| Phuentsholing | 444 | 308 | 19 | 176 | 205,892,001.99 | 207,153,666.02 | 78,563,675.30 | 54,279,404.00 | 17,537,441.00 | 0.61% |
| Samdrup Jongkhar | 165 | 109 | 5 | 49 | 5,204,570.11 | 33,519,919.43 | 10,558,054.47 | 15,137,025.00 | 4,287,794.35 | 544.05% |
| Samtse | 1201 | 120 | 129 | 134 | 28,467,525.46 | 74,042,266.76 | 10,419,275.44 | 10,542,541.00 | 2,237,304.02 | 160.09% |
| Gelephu | 171 | 107 | 74 | 56 | 5,847,616.20 | 14,857,973.94 | 2,600,042.75 | 14,929,663.00 | 5,452,357.35 | 154.09% |
| Paro | 519 | 136 | 226 | 90 | 3,717,575.24 | 19,021,924.67 | 2,298,096.64 | 16,033,950.00 | 4,253,545.49 | 411.68% |
| Mongar | 193 | 128 | 6 | 72 | 15,474,381.38 | 15,019,051.26 | 1,150,862.87 | 15,664,280.00 | 4,200,960.41 | -2.94% |
| Bumthang | 78 | 26 | 4 | 57 | 1,288,771.67 | 3,011,579.02 | 50,022.13 | 6,796,493.00 | 3,904,820.43 | 133.68% |
| Total | 4777 | 2123 | 612 | 1488 | 499,542,969.63 | 622,531,111.96 | 116,771,250.97 | 308,102,696.00 | 76,495,924.25 | 24.62% |

RRCO Thimphu, has the highest number of account filers till date. As invariably, RRCO Phuentsholing retains its second position, thereby, collecting Nu 207.15 million constituting 33.28% of the total tax collected during the year. Among the account filers across the RRCOs only RRCO Mongar recorded a negative growth of -2.94 % owing to the fact that increase number particularly construction units not doing well during the year. 90 entities declared losses.

Figure 4: Region wise BIT collection details



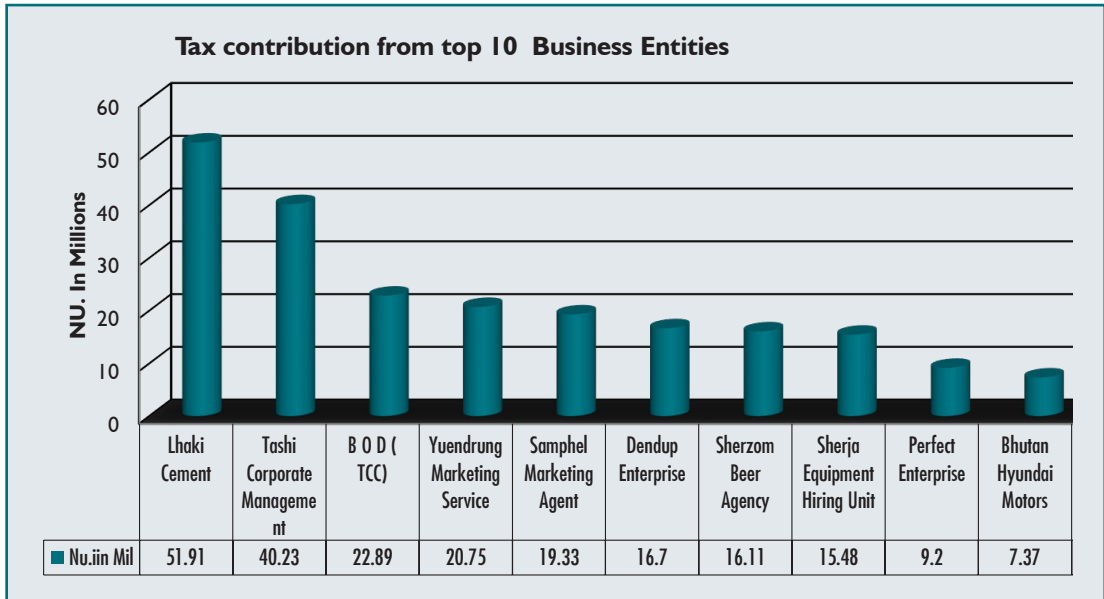
2.2.3 TOP TEN BIT ENTITIES

Among 4227 BIT account filers as on 15 August 2018, M/s Lhaki Cement has paid highest BIT (Nu. 51.91 Million), followed by M/s Tashi Corporate Mgt and consultancy . M/s Lhaki Cement contributed 8.35% of the total collection. BIT collections from top 10 BIT entities amounted to Nu. 219.93 million accounting for 35.35% of the total BIT collection. The share of the tax from top 10 BIT entities is expected to increase once the final tax liability is ascertained after the assessments.

Table 6: Details of top ten BIT Entities;

| Sl. No. | Entity Name | Net Profit/Loss | Self Declared Tax | Advance Tax |
|---------|--|-----------------|-------------------|---------------|
| 1 | Lhaki Cement | 173,026,207.22 | 51,907,862.17 | 4,825,375.00 |
| 2 | Tashi Corporate Management & Consultancy | 134,106,464.86 | 40,231,939.46 | 20,000,000.00 |
| 3 | B O D (TCC) | 76,288,619.75 | 22,886,585.93 | 14,500,000.00 |
| 4 | Yuendrung Marketing Service | 69,176,061.14 | 20,752,818.35 | 7,620,000.00 |
| 5 | Samphel Marketing Agent | 64,417,216.22 | 19,325,164.87 | 8,020,000.00 |
| 6 | Dendup Enterprise | 55,636,836.87 | 16,691,051.07 | 0 |
| 7 | Sherzom Beer Agency | 53,674,850.05 | 16,102,455.02 | 9,170,000.00 |
| 8 | Sherja Equipment Hiring Unit | 51,576,865.91 | 15,473,059.78 | 6,146,880.73 |
| 9 | Perfect Enterprise | 30,661,526.58 | 9,198,457.98 | 4,290,570.00 |
| 10 | Bhutan Hyundai Motors | 24,560,682.72 | 7,368,204.82 | 1,500,000.00 |
| Total | | 733,125,331.32 | 219,937,599.45 | 76,072,825.73 |

Figure 5: Top 10 BIT contributors



2.2.3 Estimated Collection

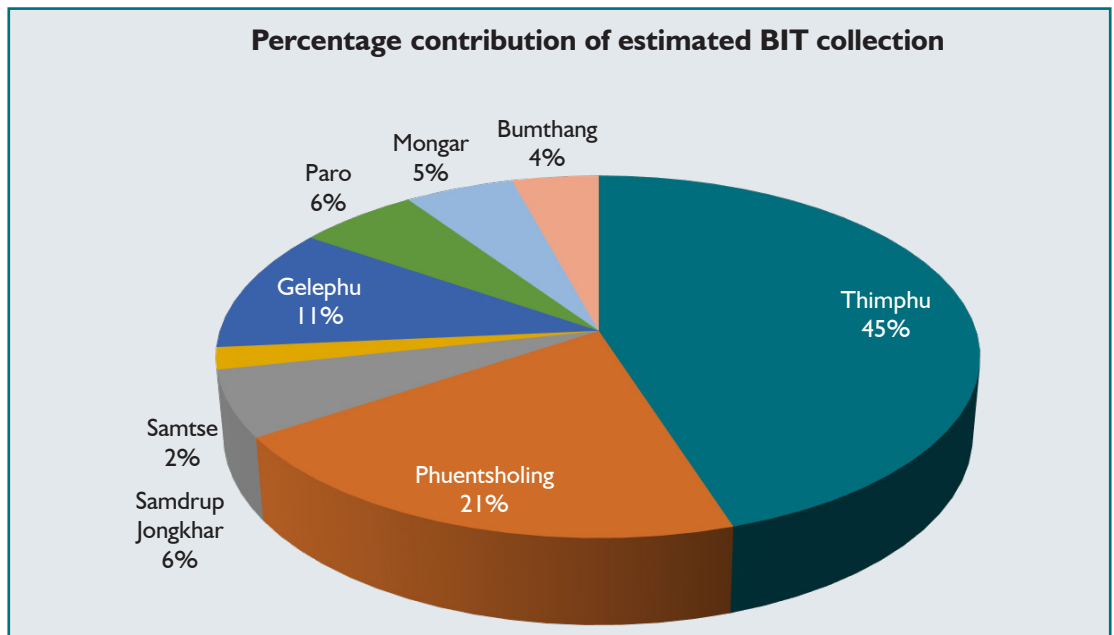
Although the Income Tax Act of Kingdom of Bhutan, 2001 requires payment of BIT based on books of accounts, exceptions to these requirements are authorized by General Provisions, Chapter 2, and Section 4.3 of the Income Tax Act. Rules on the Income Tax Act, General Provision, Section 1.4 clearly spell out the cases where tax officials could collect taxes on an estimated basis. These assessments usually rely on the following information:

- Import & Export Information available with the Department
- Tax Returns filed for the last three years;
- Tax Deducted at Source (TDS) Records;
- Taxes paid on Estimation in the preceding years;
- Taxes paid by other similar entities,
- Information provided by the taxpayer and gathered from third parties.

BIT payers who settled their taxes by estimated assessment contributed only 26.62% despite the fact that it constituted about 86.61% of the total BIT filers. From a total of 27328 taxpayers, 11340 small and micro-sized businesses located in rural areas were exempted from paying taxes, while 6433 entities have declared non-operational. The remaining 9555 BIT entities inclusive of construction entities where Tax Deducted at Source (TDS) is treated as final.

Table 7: Details of Estimated BIT Collection

| RRCOs | Total number of estimated filers | Estimated Filers Payment (No) | Exempted units (No) | NOP Estimated (No) | Total Estimated Filers | Tax amount | | % Tax Amount | Comparative % + - |
|------------------|----------------------------------|-------------------------------|---------------------|--------------------|------------------------|----------------|----------------|--------------|-------------------|
| | 2016 | 2017 | 2017 | 2017 | 2017 | 2016 | 2017 | 2017 | 2016-17 |
| Thimphu | 6842 | 5421 | 1909 | 2929 | 10259 | 92,572,637.61 | 101,703,815.65 | 45.04% | 12.07% |
| Phuentsholing | 2706 | 593 | 1738 | 1196 | 3527 | 34,495,561.17 | 46,549,762.02 | 20.61% | 34.94% |
| Samdrup Jongkhar | 1475 | 161 | 1112 | 321 | 1594 | 10,777,410.53 | 13,417,191.51 | 5.94% | 82.40% |
| Samtse | 644 | 225 | 1347 | 239 | 1811 | 2,678,740.97 | 4,441,292.84 | 1.97% | 10.83% |
| Gelephu | 2481 | 1135 | 1477 | 479 | 3091 | 15,950,423.24 | 24,932,671.61 | 11.04% | 57.72% |
| Paro | 1675 | 689 | 1168 | 372 | 2229 | 11,242,773.04 | 13,300,731.97 | 5.89% | 27.41% |
| Mongar | 2460 | 724 | 1974 | 579 | 3277 | 7,635,275.72 | 11,957,039.49 | 5.30% | 48.31% |
| Bumthang | 869 | 607 | 615 | 318 | 1540 | 7,857,171.68 | 9,503,804.14 | 4.21% | 27.80% |
| Total | 19152 | 9555 | 11340 | 6433 | 27328 | 183,209,993.96 | 225,806,309.23 | 100% | |

Figure 6: Percentage contribution of estimated BIT collection

RRCO Thimphu had the highest number of estimated filers with 10259 (45.05 %); While RRCO Bumthang had the least number of estimated tax entities with only 1540 estimated BIT filers (4.21 %).

The total estimated collection during the year amounted to Nu. 225.81 million notching an increased by Nu. 42.59 million over income year 2016. It recorded a percentile increased of 21.96% as compared to previous year. This increased was mainly due to the efficient working and streamlining of tax collection through RAMIS.

RRCO Thimphu and RRCO Phuentsholing are the two top estimated BIT revenue contributors, contributing 101.70 and 46.55 million respectively.

2.2.4 Business Income taxes exempted

In the IY 2017, the Department has exempted 11731 small and micro businesses located in rural areas beyond Thromde and Dzongkhag Municipal boundaries. The exempted tax amount stands Nu. 27.32 million. Compared to IY 2016, the exemption entities have increased by 2088 and similarly, tax forgone amount has increased to 27.32 mil from 25.58 million. RRCO, Mongar has the highest small and micro businesses exempted from paying annual Business Income Tax (2150 entities), while RRCO Bumthang has the least small and micro businesses exempted from paying BIT (637 Entities).

Table 8: Forgone taxes under Estimated BIT collection

| RRCO | Income Year 2017 | |
|---------------------------------------|------------------|----------------------|
| | No of Units | Tax Foregone (Nu) |
| Bumthang | 259 | 615,100.00 |
| | 378 | 798,900.00 |
| Gelephu | 883 | 2,017,337.40 |
| | 428 | 496,860.00 |
| | 559 | 511,167.64 |
| | 579 | 738,640.00 |
| Mongar | 270 | 439,987.25 |
| | 740 | 1,207,171.27 |
| | 269 | 618,390.00 |
| | 871 | 2,143,218.67 |
| Paro | 989 | 5,374,494.96 |
| | 124 | 448,147.22 |
| Phuentsholing | 1183 | 2,566,603.11 |
| Samdrup Jongkhar | 726 | 1,911,051.39 |
| | 588 | 1,320,700.00 |
| Samtse | 1426 | 2,828,382.17 |
| Thimphu | 92 | 118,702.00 |
| | 484 | 1,206,757.88 |
| | 478 | 1,580,494.00 |
| | 776 | 376,453.00 |
| Grand Total BIT Micro Exempted | 11731 | 27,318,557.96 |

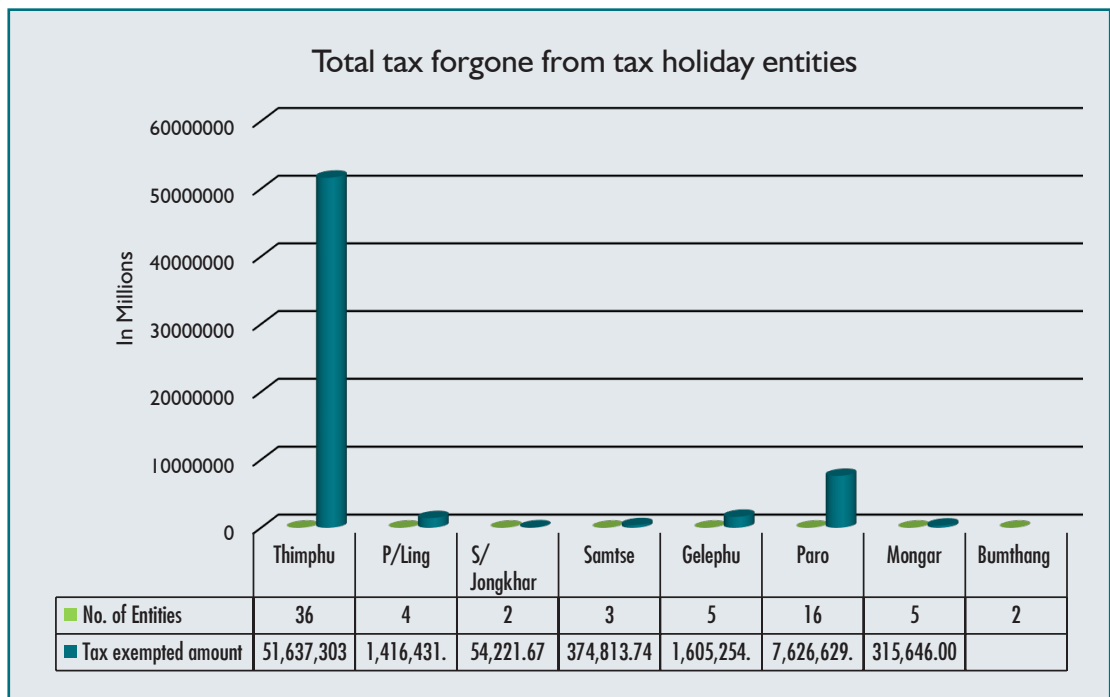
2.2.5 Tax forgone

At present, 117 entities constituting corporate entities, cottage industries, institutes and colleges, hotels and resorts have availed tax holidays, and the forgone tax amounted to Nu.60.03 million. The plummet in tax forgone amount in 2017 from Nu. 144.98 million in 2016 to Nu. 63.03 million was mainly due to withdrawal of BDBL from the tax holiday list. In the income year 2016, BDBL was exempted from paying Nu. 97.57 mil.

Table 9: Tax Forgone from Units availing Tax Holiday

| RRCO | No. | Forgone Tax Amount |
|------------------|-----------|----------------------|
| Thimphu | 36 | 51,637,303.43 |
| Phuentsholing | 4 | 1,416,431.62 |
| Samdrup Jongkhar | 2 | 54,221.67 |
| Samtse | 3 | 374,813.74 |
| Gelephu | 5 | 1,605,254.30 |
| Paro | 16 | 7,626,629.31 |
| Mongar | 5 | 315,646.58 |
| Bumthang | 2 | - |
| Total | 73 | 63,030,300.65 |

Figure 7: Tax Forgone from Units availing Tax Holiday



2.3 Personal Income Tax (PIT)

Personal Income Tax is levied on the individuals earning income from the five sources, namely, salary income, rental income, dividend income, cash crop income and income from other sources, exceeding Nu. 200,000 per annum. PIT is levied at the progressive rate as shown in Table 10.

Table 10: PIT Rate and Income Slab

| Income Slab | Rates |
|-------------------------|-------|
| Up to Nu. 200,000 | 0% |
| Nu. 200,001 - 250,000 | 10% |
| Nu. 250,001 - 500,000 | 15% |
| Nu. 500,001 - 1,000,000 | 20% |
| Nu. 1,000,000 and above | 25% |

2.3.1 PIT Collection Details

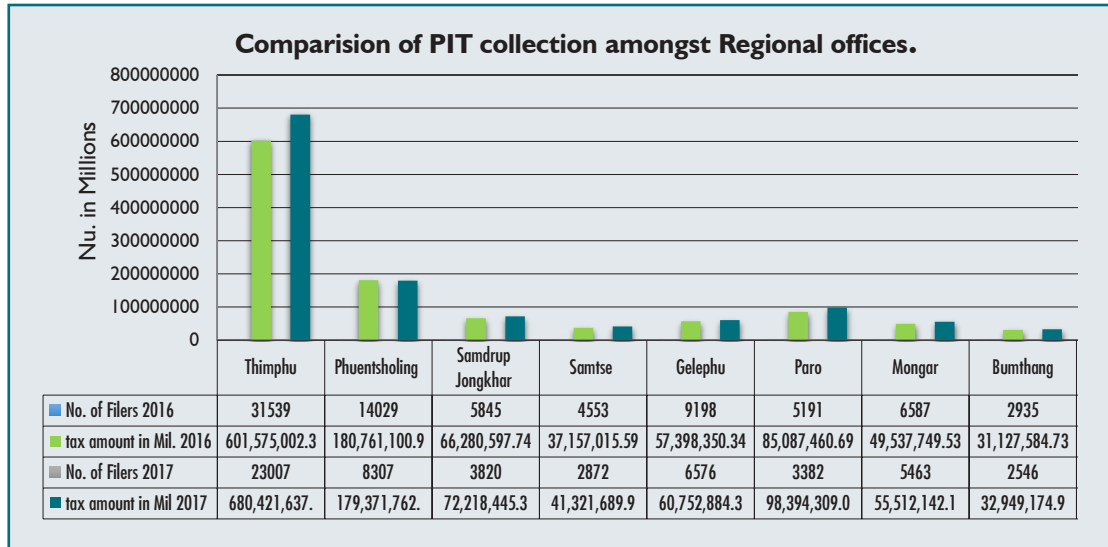
As on 15th August, 2018, 55973 PIT filers filed their returns and paid a self declared tax amounting to Nu. 1220.94 million as compared to 79877 filers during the income year 2016. However, the collection has increased to Nu. 1220.94 compared to the collection of Nu. 1108.93 million in the IY 2016 .

The details of PIT collection along with the total PIT payers is given below:

Table 11: PIT Collection

| RRCOs | Number of Filers | | Tax amount | | Decrease in Number of PIT payers | RRCO's % Share of PIT Collection | %+ - (Tax Amount) |
|------------------|------------------|--------------|-------------------------|-------------------------|----------------------------------|----------------------------------|--------------------|
| | 2016 | 2017 | 2016 | 2017 | | | |
| Thimphu | 31539 | 23007 | 601,575,002.31 | 680,421,637.08 | 8532 | 55.73% | 13.11% |
| Phuentsholing | 14029 | 8307 | 180,761,100.91 | 179,371,762.80 | 5722 | 14.69% | -0.77% |
| Samdrup Jongkhar | 5845 | 3820 | 66,280,597.74 | 72,218,445.34 | 2025 | 5.91% | 8.96% |
| Samtse | 4553 | 2872 | 37,157,015.59 | 41,321,689.90 | 1681 | 3.38% | 11.21% |
| Gelephu | 9198 | 6576 | 57,398,350.34 | 60,752,884.32 | 2622 | 4.98% | 5.84% |
| Paro | 5191 | 3382 | 85,087,460.69 | 98,394,309.09 | 1809 | 8.06% | 15.64% |
| Mongar | 6587 | 5463 | 49,537,749.53 | 55,512,142.12 | 1124 | 4.55% | 12.06% |
| Bumthang | 2935 | 2546 | 31,127,584.73 | 32,949,174.94 | 389 | 2.70% | 5.85% |
| Total | 79877 | 55973 | 1,108,926,877.84 | 1,220,942,045.59 | 23904 | 100% | 10.10% |

Among all RRCOs, RRCO Thimphu has collected the highest PIT, amounting to nu. 680.42 million (55.37%) from 23007 PIT payers. However, the region has experienced a decreased in number of filers by 8532 as compared to year 2016. The second highest was contributed by RRCO Phuentsholing with a collection of nu. 179.37 million from 8307 PIT filers. Similarly, the region has also experienced a decreased by 5722 filers with a reduced collection by 0.77% over the previous year

Figure 8: Comparison of PIT collection amongst Regional office

Overall, the collection was increased by 10.10% despite the fact that 23904 PIT filers need not have to file after enhancement of minimum threshold.

2.3.2 Tax Refund

Till date, a total of 29600 taxpayers have been refunded, either because of excess TDS deposited or as a result of assessments .

Nu. 127.36 million have been refunded to the PIT taxpayers . Similarly, BIT and CIT refund amounted to Nu. 9.84 and Nu.142.71 million million to 39 units and 26 CIT payers till date. Following table depicts the RRCOs' PIT files assessed, assessment status determined as on 15 August, 2018

Table 12: Tax Refund Details

| Type of Taxpayers | R-Initiated | | R-Un-Claimed | | R-Pending Reconciliation | | R-Reconciled | | | |
|-------------------|-------------|---------------------|--------------|-------------------|--------------------------|---------------------|--------------|-----------------------|--------------|-----------------------|
| | Number | Amount | Number | Amount | Number | Amount | Number | Amount | Number | Amount |
| PIT | 59 | 298,260.89 | 79 | 155,241.59 | 18 | 135,964.71 | 29244 | 126,769,245.90 | 29400 | 127,358,713.09 |
| BIT | 6 | 2,923,120.00 | 2 | 59,233.00 | 127 | 3,162,346.80 | 39 | 9,842,502.25 | 174 | 15,987,202.05 |
| CIT | 0 | 0 | 1 | 676492.04 | 0 | 0 | 25 | 142,029,360.10 | 26 | 142,705,852.14 |
| Total | 65 | 3,221,380.89 | 82 | 890,966.63 | 145 | 3,298,311.51 | 29308 | 278,641,108.25 | 29600 | 286,051,767.28 |

PART III

MANPOWER, TRAINING AND RECENT INITIATIVE

3.1 Detailed Human Resource

As per the 11th Five Year Plan, the approved manpower strength of the Income Tax Division including those working in the eight RRCOs is 168 Officials. The table below shows the approved, existing and the gap analysis of manpower;

Table 13: Manpower approved, existing and Gap analysis.

| RRCO/DRC | Officer | | | Inspector | | | Total | | |
|------------------|-----------|-----------|-----------|-----------|-----------|----------|------------|------------|-----------|
| | Approved | Existing | Gap | Approved | Existing | Gap | Approved | Existing | Gap |
| Head Quarter | 7 | 6 | 1 | 1 | 0 | 1 | 8 | 6 | 2 |
| Thimphu | 27 | 21 | 5 | 15 | 14 | 0 | 42 | 35 | 7 |
| Phuentsholing | 16 | 13 | 3 | 20 | 19 | 1 | 36 | 32 | 4 |
| Samdrup Jongkhar | 8 | 7 | 1 | 6 | 5 | 1 | 14 | 12 | 2 |
| Samtse | 8 | 5 | 3 | 6 | 7 | -1 | 14 | 12 | 2 |
| Gelephu | 8 | 5 | 3 | 8 | 8 | 0 | 16 | 13 | 3 |
| Paro | 8 | 4 | 4 | 10 | 10 | 0 | 18 | 14 | 4 |
| Mongar | 7 | 4 | 3 | 6 | 7 | -1 | 13 | 11 | 2 |
| Bumthang | 3 | 3 | 0 | 4 | 4 | 0 | 7 | 7 | 0 |
| Total | 92 | 68 | 23 | 76 | 74 | 1 | 168 | 142 | 26 |

3.2 Manpower Gap Analysis

The division has been consistently recruiting three officers each year. In the year 2017, 12 inspectors were recruited. In addition, 2 inspectors were recruited in the year 2018 reducing the inspector gap as opposed to approved post of 1 inspector in 11th FYP. However, the gap of tax officials hasn't reduced much. Although 4 officials with PGDFM were recruited in 2018, the gap still remains 23 owing to the fact that an equal number of officials have exited.

The tax officials are proportionately distributed in accordance to the volume of work load and size of the taxpayers. RRCO Thimphu has the highest number of officials (35 officials); while Bumthang had the least number of . At current, the total staff strength is 142 officials, comprising of 68 tax officers ranging from P5 to P1 level and 74 tax inspectors. With regard to the official gaps, RRCO Thimphu has the highest gap of 7 officials while RRCO Bumthang has none. However, the division has been receiving an additional manpower to manage additional workload on periodic basis.

3.3 Staff Strength and Academic Qualification

It has always been the top priority of the government and the Department in particular to build strong, dynamic and capable civil servants to ensure professionalism and quality services. To meet these requirements, the government has set minimum requirements for recruitment

of civil servants. The minimum qualification requirement for officer level entry in the division is bachelor degree with Post Graduate Diploma in Financial Management (PGDFM) from RIM. Two officials are currently pursuing 15 months Indian Revenue System training in NADT Nagpur India, and three officials are on Extra Ordinary Leave.

Table 14: Staff strength and academic qualification.

| RRCO/DRC | Masters Degree | Bachelors (PGDFM) | Bachelors Degree | Others | Pursuing Masters | Pursuing IRS | On EOL |
|------------------|----------------|-------------------|------------------|--------|------------------|--------------|--------|
| Head Quarter | 4 | 2 | 0 | 0 | 0 | 0 | 1 |
| Thimphu | 2 | 18 | 0 | 15 | 1 | 1 | 1 |
| Phuentsholing | 2 | 13 | 4 | 15 | 1 | 0 | 1 |
| Samdrup Jongkhar | 0 | 7 | 1 | 4 | 1 | 0 | 0 |
| Samtse | 0 | 4 | 1 | 7 | 0 | 0 | 0 |
| Gelephu | 1 | 4 | 2 | 6 | 0 | 1 | 0 |
| Paro | 1 | 4 | 1 | 8 | 0 | 0 | 0 |
| Mongar | 0 | 4 | 1 | 6 | 0 | 0 | 0 |
| Bumthang | 0 | 4 | 2 | 2 | 0 | 0 | 0 |
| Total | 10 | 60 | 12 | 63 | 3 | 2 | 3 |

3.4 Training Details

As stated earlier, the capabilities of tax official is an integral factor in meeting core mandates of Income Tax Division. In order to keep abreast with rapid economic development and ever changing working condition, skill enhancement trainings are essential not only to improve productivity, but also to boost morale as well. Further, skilled workforce is required to meet the challenges posed by the sophisticated business models embraced by businesses.

Following table show the details of training availed by income tax officials

Table 15: Training Details

| RRCO | OECD Korea | Others | In house | Total |
|------------------|------------|--------|----------|-------|
| Head Quarter | 2 | 1 | 2 | 5 |
| Thimphu | 4 | 0 | 8 | 12 |
| Phuentsholing | 1 | 0 | 8 | 9 |
| Samdrup Jongkhar | 2 | 0 | 5 | 7 |
| Samtse | 2 | 0 | 5 | 7 |
| Gelephu | 0 | 0 | 5 | 5 |
| Paro | 0 | 0 | 8 | 8 |
| Mongar | 2 | 0 | 4 | 6 |
| Bumthang | 0 | 0 | 4 | 4 |
| Total | 13 | 1 | 49 | 63 |

13 officials attended OECD trainings organized by OECD Asian region held at Korean Tax Centers (KTC) in Seoul and Jeju Island South Korea, while two officials attended ad-hoc trainings held in Rome, Italy.

3.5 Initiatives

3.5.1 In-house training on IFRS

An in-country training cum workshop on Bhutanese Accounting standard(BAS)/ Bhutanese Financial Reporting Standard (BFRS) for the Tax officials of the Department of Revenue and Customs was conducted on 7th till 11th of May, 2018 at Naksel Boutique in Paro.

The training was conducted to meet the requirements of AASBB regarding implementation of BAS for accounts to be filed by the taxpayers. Hence the training cum workshop was aimed at training the tax officials on BAS/BFRS frameworks, its implications and to familiarize themselves with impacts on application of such requirements. It has been a requirement for every assessing officer to be well equipped with IFRS frameworks as all the companies and big business will be following the IFRS framework in filing the books of accounts and tax returns. The resource speakers were invited from the institute of Chartered Accountants (ICA), India. About 50 tax officials attended the very important training constituting 35.59% of the full time tax officials being covered by this training.

3.5.2 Double Taxation Avoidance Agreement (DTAA) with Government of the Kingdom of Thailand

Bhutan proposed for entering into DTAA with the Government of the Kingdom of Thailand. A formal acceptance of the proposal to enter into (DTAA) has been received from Government of Thailand. Bhutan had already drafted the clauses of the agreement and as required by the agreement drafting rules first round of consultative meeting among the stakeholder is being held. This DTAA if agreed and signed is expected to minimize and eliminate the incidences of double taxation with aspect of taxes on income and encourage investments flow furthering the economic ties and cooperation between the two countries.

PART IV

ENFORCEMENT HIGHLIGHTS

4 ASSESSMENT HIGHLIGHTS

4.1 Assessment Highlight

The Income Tax Act mandates every tax return to either desk audit (DA) within 90 days after the filing of return or field audit (FA) once in a cycle of two years.

Table 16: Assessment coverage during year 2016

| Particulars | Thimphu | P/ling | S/ Jongkhar | Paro | Samtse | Gelephu | Mongar | Bumthang | overall |
|-----------------------------------|------------------|---------------|--------------|---------------|---------------|---------------|--------------|-----------|------------------|
| Personal Income Tax (PIT) | | | | | | | | | |
| DA Target | 23007 | 8307 | 3820 | 3382 | 2872 | 6576 | 5463 | 2546 | 55,973.00 |
| DA Completed | 22984 | 8266 | 3820 | 3379 | 2868 | 6570 | 5447 | 2530 | 55,864 |
| %Completed | 99.90% | 99.51% | 100.00% | 99.90% | 99.86% | 99.91% | 99.71% | 99.38% | 99.67% |
| DA Pending | 23 | 41 | 0 | 3 | 4 | 6 | 16 | 16 | 109 |
| DA Additional Amount collected | 1,543,277.92 | 1,613,118.49 | 242,942.80 | 417,987.73 | 1,195.12 | 500,744.90 | 224,553.44 | 42,048.32 | 4,585,868.72 |
| Corporate Income Tax (CIT) | | | | | | | | | |
| FA Target | 50 | 25 | 10 | 6 | 8 | 10 | 21 | 3 | 133.00 |
| FA Completed | 49 | 25 | 10 | 6 | 8 | 8 | 14 | 1 | 121.00 |
| %Completed | 98.00% | 100.00% | 100.00% | 100.00% | 100.00% | 80.00% | 66.67% | 33.33% | 90.98% |
| FA Pending | 1 | 0 | 0 | 0 | 0 | 2 | 7 | 2 | 12.00 |
| FA additional amount collected | 1,533,358,980.77 | 21,600,309.51 | 9,211,484.86 | 23,301,989.88 | 13,269,279.19 | 153,751.19 | 936,790.74 | 0 | 1,601,832,586.14 |
| Business Income Tax | | | | | | | | | |
| DA Target | 101 | 186 | 62 | 96 | 69 | 70 | 137 | 15 | 736.00 |
| DA Completed | 101 | 186 | 62 | 96 | 69 | 67 | 137 | 14 | 732.00 |
| %Completed | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 95.71% | 100.00% | 93.33% | 98.63% |
| DA Pending | 0 | 0 | 0 | 0 | 0 | 3 | 0 | 1 | |
| DA Additional Amount collected | 19,075,007.46 | 10,979,670.33 | 3,143,285.00 | 1,702,657.63 | 25,668,634.41 | 18,050,633.13 | 1,337,137.22 | 89,102.67 | 80,046,127.85 |
| FA Target | 23 | 60 | 53 | 65 | 7 | 75 | 72 | 84 | 439.00 |
| FA Completed | 23 | 55 | 58 | 65 | 7 | 72 | 72 | 60 | 412.00 |

| | | | | | | | | | |
|---|---------------|--------------|--------------|--------------|--------------|--------------|--------------|------------|---------------|
| %Completed | 100.00% | 91.67% | 109.43% | 100.00% | 100.00% | 96.00% | 100.00% | 71.43% | 96.07% |
| FA Pending | 0 | 5 | -5 | 0 | 0 | 3 | 0 | 24 | 27.00 |
| FA Additional Amount collected | 14,668,163.59 | 7,710,832.77 | 7,418,084.89 | 3,055,005.94 | 5,390,640.84 | 2,823,601.93 | 3,877,124.17 | 829,202.00 | 45,772,656.13 |
| | | | | | | | | | 0.00 |
| Number of Tax Assessment completed | 23157 | 8532 | 3950 | 3546 | 2952 | 6717 | 5670 | 2605 | 57129 |
| Number of Tax Officials (active) | 30 | 31 | 12 | 14 | 12 | 12 | 11 | 7 | 129.00 |
| Tax Officials to Assessment Ratio for PIT | 766.13 | 266.65 | 318.33 | 241.33 | 239.00 | 547.51 | 495.20 | 361.46 | 433.06 |
| Tax Officials to assessment Ratio for BIT/CIT | 5.77 | 8.58 | 10.83 | 11.93 | 7.00 | 12.25 | 20.27 | 10.71 | 9.81 |

4.2 Desk Assessment

During the DA , it is expected to confirm logical and arithmetical checks on the figures submitted and reasonableness checks on the level of self declared tax and if required, it is examined through FA. 4.2.1 Desk Assessment (DA) details.

It is a requirement that 100% PIT filers are assessed every year. As required, all 55931 PIT filers were targeted for DA. However, 55864 (99.67%) PIT filers were desk audited by 15 August, 2018. An additional PIT of Nu. 4.58 million were collected as a result of desk assessment. RRCO Thimphu and Phuentsholing contributed about 68.83 % of the total additional taxes.

With regard to BIT, 732 units were desk audited out of 736 targeted for DA. RRCO, Phuntsholing has carried out the highest number of BIT DA with 186 units assessed followed by RRCO Mongar with 137 unit's DA completed.

4.2.2 Field Assessment (FA).

Unlike Desk Assessment,, field assessment (FA) is comprehensive that requires detailed planning.

Out of 133 CIT filing units targeted for FA, only 121 entities were completed. An additional tax of Nu.1601.83 million were collected as a result of FA. Four RRCOs recorded 100% FA

achievement of targeted CIT assessment namely RRCO Thimphu, Samdrup Jongkhar, Paro and Samtse.

With regard to Field Assessment of BIT entities, 412 entities out from 439 were completed with percentile completion recorded at 96.07%. An additional BIT of Nu 45.77 million was collected as a result of assessment. Of the total additional taxes collected, Nu 14.67 million was collected by RRCO Thimphu alone constituting 32.05% of additional taxes collected from BIT field assessment.

4.2.3 Tax Payers to unit assessment ratio.

On an average, a tax officer has assessed about 433 PIT payers and 9.81 BIT and CIT payers. This is an indicative that many tax retruns remained to be assessed. .The main reason of increasing number of pending cases may be attributed to shortage of man power, the divisions drive to encourage BIT units to pay taxes by filing books of accounts and increasing number BIT units upgrading its status from small business unit to medium and large units.

During the year 2017, RRCO Thimphu recorded the highest taxpayers to unit assessment ratio of 1:766 PIT payers while RRCO Samtse has only 1: 239 taxpayers. With regard to BIT and CIT assessment ratio, an officer of RRCO Mongar has assessed 20 units while RRCO Thimphu had the lowest ratio at 1: 6 official to assessment ratio.

4.3 Appeals

Taxpayers appeal when the taxpayers disagree with one or more findings in the demand notice issued by the RRCOs after the tax assessment.

There are three tiers of appeal process. The first tier is at RRCO level followed by Head Office level and at the Ministry level (Tax appeal Board). The tax appeals are first reviewed by the Regional Tax Appeal Committee (RTAC) set up at the RRCO level. However, Taxpayers are required to submit the appeals within 30 days from the date of the issue of demand notice. If the taxpayer disagrees with the decision passed by the RTAC, taxpayer can appeal within 30 days to the DRC Appeal Committee for further review. Otherwise the decision of the RTAC is final. Further, if the taxpayer is still not happy with the decisions of the DRC Appeal Committee, he/she can appeal to the Appeal Board at the Ministerial Level within 60 days from the date a decision has been passed by DRC Tax Appeal Committee.

It is imperative to adhere with the time limit prescribed in the IT Act. If the decision of the Appeal Board is still not agreeable to the taxpayer, then the taxpayer has an option to appeal

to the court of law. However, in no case the taxpayer is barred from filing their appeal directly to the court of law.

During the year 3354 appeal cases were registered and discussed. 3280 cases were resolved by Regional Tax Appeal Committee (RTAC), 34 cases were rejected and 40 appeal cases were forwarded to DRC Appeal Committee. An appeal amounting of Nu. 1291.94 million were related to fines and penalties; while Nu. 35.59 million were on disallowances.

From the record, RTAC has waived of Nu. 138.86 million on appeals related to fines and penalties and Nu. 11.48 million on disallowances.

Table 17: Appeal Details

| Particulars | Type of Tax | | | Total |
|--|-------------------------|----------------------|----------------------|-------------------------|
| | CIT | BIT | PIT | |
| TAX APPEALS | | | | |
| No of appeals received | 377 | 1917 | 1060 | 3354 |
| - on fines & penalties | 362 | 1899 | 1055 | 3316 |
| - on disallowances | 15 | 18 | 5 | 38 |
| Appeal resolved at RRCO level | 351 | 1869 | 1060 | 3280 |
| Rejected | 8 | 26 | 0 | 34 |
| No. of appeals forwarded to Head Office | 18 | 22 | 0 | 40 |
| Total Amount appeal to RTAC on: | | | | |
| - Fines & penalties | 1,172,452,330.19 | 78,595,276.33 | 40,892,593.91 | 1,291,940,200.43 |
| - Disallowances | 19,384,551.73 | 16,149,997.18 | 57,565.69 | 35,592,114.60 |
| Total amount | 1,191,836,881.92 | 94,745,273.51 | 40,950,159.60 | 1,327,532,315.03 |
| Total Amount waived by RTAC on: | | | | |
| - Fines & penalties | 65,164,652.37 | 36,893,162.29 | 36,803,334.51 | 138,861,149.17 |
| - Disallowances | 10,050,841.34 | 1,389,059.99 | 35,133.78 | 11,475,035.11 |
| Total Amount waived by RTAC on: | 75,215,493.71 | 38,282,222.28 | 36,838,468.29 | 150,336,184.28 |
| Total Amount Demanded | 1,116,621,388.21 | 56,463,051.23 | 4,111,691.31 | 1,177,196,130.75 |
| Cases rejected or returned to RRCOs | 6 | 18 | 0 | 24 |
| Appeal resolved at HQ level | 21 | 26 | 11 | 58 |
| Amount waived in appeal at HQ level | | | | |
| - Fines & penalties | 927,997.26 | 2,786,585.05 | 35,417,865.82 | 39132448.13 |
| - Disallowances | 47,004,909 | 0.00 | 0.00 | 47004908.81 |

PART V

GENERAL DETAILS

5.1 TDS collection Details

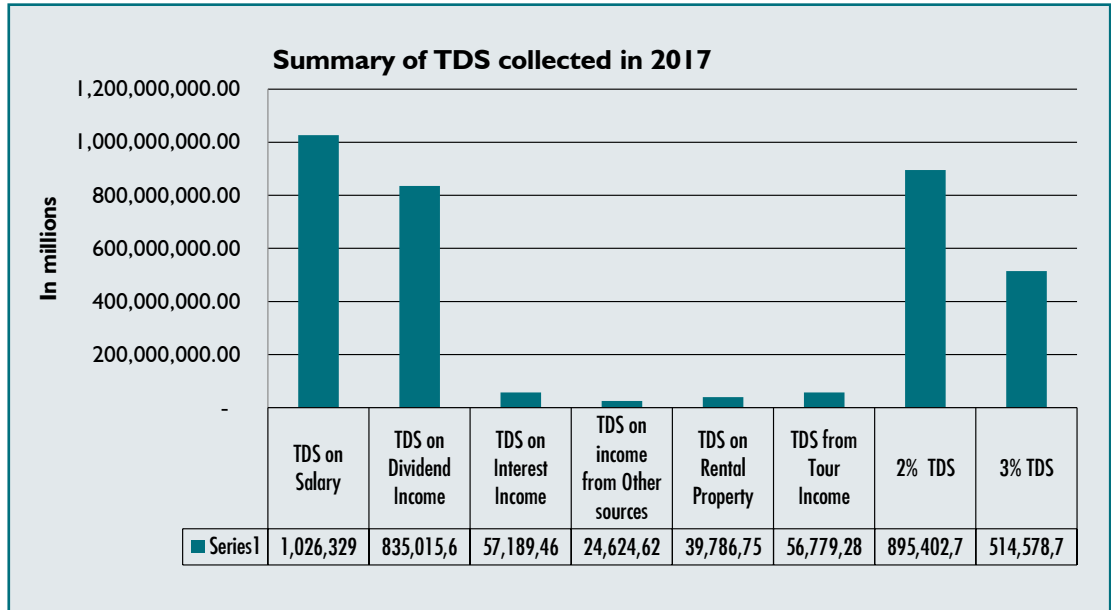
As mandated by Chapter 3 section 11 of the Income Tax Act of the Kingdom of Bhutan 2001, Tax shall be deducted at source from income specified under the provision of the Act, and shall have priority over any other claims. TDS have been one of the important components in determining income, easing the burden of paying huge at one go as it is paid as you earn basis. With introduction of RAMIS in 2014 and with full implementation 2015 the system had helped the department collect TDS in a very effective and efficient manner.

A total TDS amounting to Nu. 3,449.71 million was collected in income year 2017. The highest TDS was collected from PIT of Nu. 2,039.73.

Table 18: TDS collection details

| Summary of TDS Collected 2017 | |
|----------------------------------|-------------------------|
| TDS on Salary | 1,026,329,909.03 |
| TDS on Dividend Income | 835,015,677.65 |
| TDS ON Interest income | 57,189,463.37 |
| TDS on Income from other sources | 24,624,629.65 |
| TDS on Rental Property | 39,786,750.30 |
| TDS from Tour Income | 56,779,282.35 |
| 2% TDS | 895,402,764.77 |
| 3% TDS | 514,578,729.44 |
| Total | 3,449,707,206.56 |

Figure 9: Summary of TDS collection



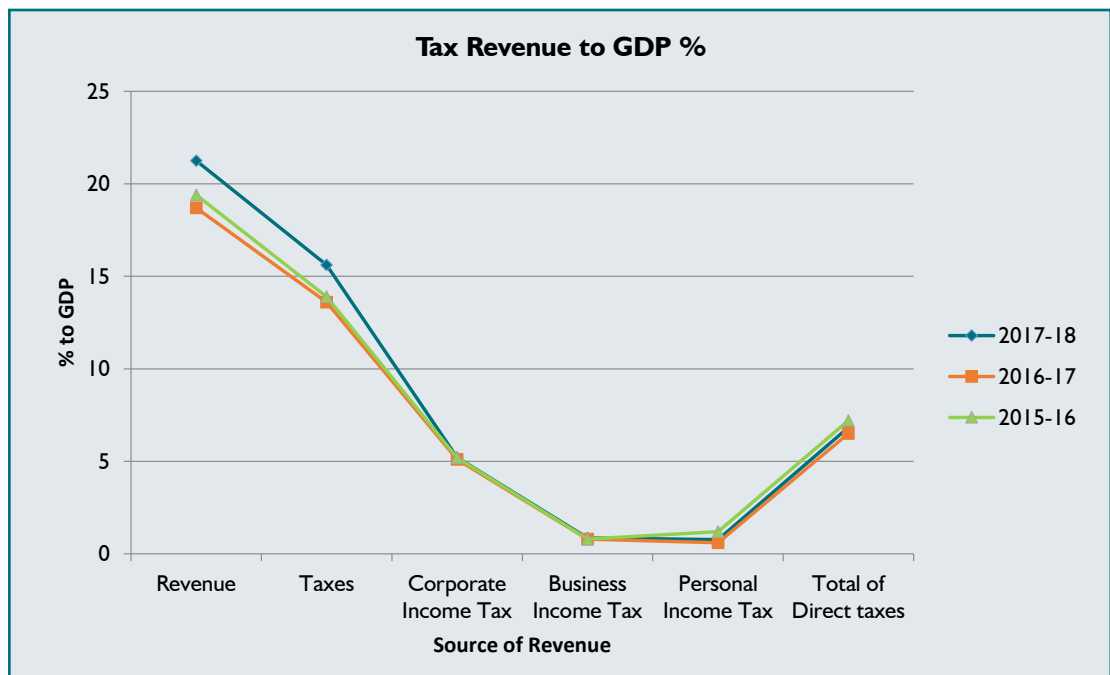
5.2 Direct Tax Revenue vis-à-vis GDP

The following table depicts percentile contribution of direct tax towards GDP of the country. During the fiscal year 2015-2016, direct taxes contributed about 7.2% the country's GDP which then dropped to 6.5% in the fiscal year 2016-17. However, in FY 2017-18 it has increased to 6.84%. The GDP amount for FY 2015-16, 2016-2017 and 2017-2018 are Nu. 144.77 billion, Nu. 159.09 billion and Nu. 173.53 billion respectively.

Table 19: Direct Tax Revenue to GDP %

| Source of Revenue | 2017-18 | 2016-17 | 2015-16 |
|-----------------------|---------|---------|---------|
| Revenue | 21.25 | 18.7 | 19.4 |
| Taxes | 15.62 | 13.6 | 13.9 |
| Corporate Income Tax | 5.21 | 5.1 | 5.2 |
| Business Income Tax | 0.86 | 0.8 | 0.8 |
| Personal Income Tax | 0.77 | 0.6 | 1.2 |
| Total of Direct taxes | 6.84 | 6.50 | 7.20 |

Figures 10: Tax Revenue to GDP %



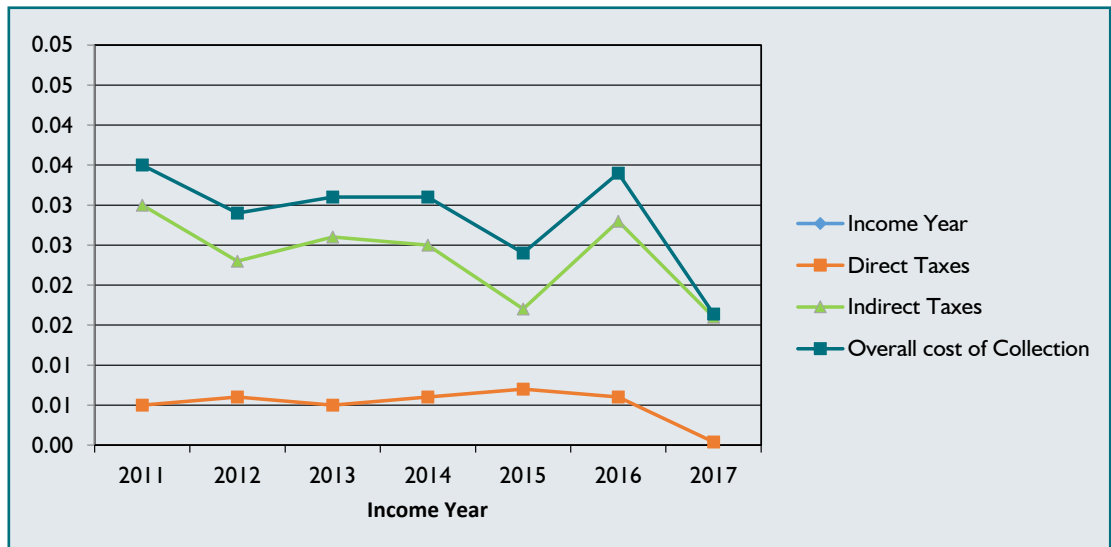
5.3 Cost of collection

The cost of collection is used to measure the efficiency and effectiveness in collection of taxes by taking into account total expenditure incurred vis-à-vis total revenue collected during the period. The cost of collection incurred for collection of 1 ngultrum is about 0.0037 chetrum for direct tax revenue, 0.023 chetrum for indirect tax revenue and 0.005 chetrum for non tax revenue.

Table 20: cost of collection 2017

| Income Year | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 |
|----------------------------|-------|-------|-------|-------|-------|-------|-------|
| Direct Taxes | 0.005 | 0.006 | 0.005 | 0.006 | 0.007 | 0.006 | 0.004 |
| Indirect Taxes | 0.03 | 0.023 | 0.026 | 0.025 | 0.017 | 0.028 | 0.016 |
| Overall cost of Collection | 0.035 | 0.029 | 0.031 | 0.031 | 0.024 | 0.034 | 0.016 |

Figure 11: Trend line cost of Collection



PART VI

FISCAL INCENTIVES

As of 31st September, a total of 117 CIT and BIT units availed Tax Holiday during the year as listed below:

List of companies and business units availing tax holiday

| Sl. No. | Name of Units | RRCO | Holiday period | | Activity | Tax forgone Amount | Loss amount |
|---------|--|----------|----------------|-------------|--|--------------------|-------------|
| | | | From | To | | | |
| 1 | Ms. Chumey Nature Resort | Bumthang | 1/1/2010 | 12/31/2018 | Hotel existing | Loss | |
| 2 | MS. Yugharling Resort | Bumthang | 1/1/2010 | 9/30/2019 | Hotel existing | withheld | |
| 3 | Tenzinling Resort | Paro | 1/1/2010 | 9/30/2018 | Hotel existing | 2,771,759.40 | |
| 4 | Tenzin Higher Secondary School | Paro | 1/1/2010 | 1/31/2024 | Education existing | loss | |
| 5 | Haven Resort Private Limited | Paro | 1/11/2010 | 10/30/2020 | Hotel | loss | |
| 6 | Sherub Reldri Higher Secondary School | Mongar | 1/1/2010 | 28/02/2024 | Education existing | Loss | |
| 7 | Khangku Resort | Paro | 1/3/2010 | 2/28/2019 | Hotel | 751,492.64 | |
| 8 | Tashi Namgay Resort | Paro | 1/1/2010 | 12/31/2019 | Hotel | 1,807,027.67 | |
| 9 | Kuendrup Higher Secondary School | Gelephu | 1/1/2011 | 28/02/2023 | Education existing | 1,358,674.79 | |
| 10 | Hotel Tashi Phuntsho | Paro | 1/3/2010 | 2/29/2020 | Hotel | | |
| 11 | Bhutan Residence | P/Ling | 1/4/2011 | 3/31/2021 | Hotel | loss | |
| 12 | Yoezerling Higher secondary School | Paro | 1/1/2011 | 31/12//2024 | Education existing | 1,653,956.11 | |
| 13 | Nak Sel Boutique Hotel & Spa Pvt. Ltd. | Paro | 1/9/2010 | 8/31/2020 | Hotel | | |
| 14 | Udumwara Resort | Paro | 1/3/2011 | 2/28/2021 | Hotel | loss | |
| 15 | Hotel Kuenzang Norling Resort | Bumthang | 1/10/2011 | 9/30/2021 | Hotel | | |
| 16 | Hotel View Point Resort | Bumthang | 1/10/2011 | 9/30/2021 | Hotel | | |
| 17 | Hotel Peling | Bumthang | 1/1/2010 | 9/30/2018 | Hotel existing | Loss | |
| 18 | Loihuen Om Detshen | Gelephu | 24/04/2010 | 4/23/2018 | Cooperatives CSI existing business | Loss | |
| 19 | JK Furniture | Samtse | 24/09/2012 | 9/23/2021 | CSI | | |
| 20 | Druk Green Venture | Gelephu | 26/11/2012 | 11/25/2022 | CSI | | |
| 21 | Galling Resort | Paro | 18/02/2013 | 2/17/2023 | Hotel | 2,473.50 | |
| 22 | Drukchen Hotel | Paro | 20/03/2013 | 3/19/2023 | Hotel | 215,986.29 | |

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|----|---|------------|--------------|------------|---------------------|--------------|--|
| 23 | Sengayang Stone Crushing Plant | Samtse | 7th jan 2013 | 7/1/2023 | CSI | | |
| 24 | Garab Powdering Unit | Samtse | 22/1/2010 | 1/21/2020 | CSI | | |
| 25 | Peling Resort | P/ling | 6th May 2012 | 6/5/2022 | Hotel | | |
| 26 | Jampel Higher Secondary Schhol | Paro | 15/02/2013 | 2/14/2028 | Education | 146,549.52 | |
| 27 | Yang Jung Sonam Brick & Fabrication Enterprises | Gelephu | 8/8/2012 | 7/8/2022 | CSI | | |
| 28 | Karma Home Made wine industry | Paro | 30/6/2013 | 5/29/2022 | CSI | loss | |
| 29 | Yoezerling Children House | Paro | 11/3/2013 | 10/3/2028 | Education | 235,245.95 | |
| 30 | Bee keepers corporative of Bhutan | Bumthang | 2/3/2012 | 1/3/2022 | Cooperatives CSI | | |
| 31 | Zhoenuu Rigphel Early learning centre | Mongar | 9/5/2011 | 8/5/2026 | Education | 2,018,183.82 | |
| 32 | Shaba Phunsum Milk detshen | Paro | 15/7/13 | 15/7/23 | Cooperatives CSI | 42,138.23 | |
| 33 | RSA carb unit | P/ling | 1/1/2013 | 31/12/22 | Export earning | | |
| 34 | Lingkar lodge | Mongar | 4/1/2013 | 4/1/2028 | Hotel | Loss | |
| 35 | Raven's Inn | Paro | 10/4/2014 | 9/4/2024 | Hotel | | |
| 36 | Rica Tyre & Tread | S/jongkhar | 1/7/2014 | 30/6/24 | CSI | 54,221.67 | |
| 37 | Dungsam Academy | S/jongkhar | 3/1/2013 | 3/31/2028 | Education | Loss | |
| 38 | Gangtey Goenpa Lodge | Wangdu | 11/1/2013 | 1/1/2022 | Hotel | | |
| 39 | Losel Gyatsho Academy | Gelephu | 2/5/2013 | 2/4/2028 | Education | Loss | |
| 40 | Soel Chu Mineral Drinking Water | P/ling | 8/1/2014 | 7/31/2024 | CSI | 45,713.00 | |
| 41 | M/s Utpal Junior Wing | Paro | 3/1/2015 | 2/28/2030 | Education | loss | |
| 42 | Druk Doors and Windows | Gelephu | 12/21/2012 | 12/20/2022 | CSI | | |
| 43 | Gelephu Om Detshen | Gelephu | 2/26/2007 | 2/25/2017 | Cooperatives CSI | | |
| 44 | Park Hotel | P/Ling | 1/15/2014 | 1/15/2024 | Hotel | 410,489.24 | |

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|----|---|----------|------------|------------|---|---------------|--|
| 45 | Trogon Villa Hotel | Mongar | 12/9/2014 | 12/8/2029 | Hotel | Loss | |
| 46 | Bhu-Org Farm | Gelephu | 10/24/2015 | 10/23/2025 | Commercial Farming | | |
| 47 | Tahsi Namgay Grand | P/Ling | 12/24/2015 | 12/23/2025 | Hotel | | |
| 48 | Mountain Resort | Bumthang | 1/9/2014 | 1/8/2024 | Hotel | Loss | |
| 49 | Gomphukora water plant | Mongar | 12/6/2015 | 12/5/2025 | CSI | Loss | |
| 50 | Mani Dheepa-Mohsin Hotels & Resorts Pvt Ltd | Paro | 10/7/2015 | 10/6/2025 | Hotel | loss | |
| 51 | Bhutan Ga me Ga Hotel | P/Ling | 5/8/2017 | 5/7/2027 | Hotel | | |
| 52 | Handicrafts Emporium | Thimphu | | | | | |
| 53 | Migmar Hotel | Thimphu | 1/1/2010 | 9/30/2019 | Hotel existing | loss | |
| 54 | Bhutan Suites | Thimphu | 1/1/2010 | 31/04/2019 | Hotel existing | 593,691.90 | |
| 55 | Namgay Heritage Hotel | Thimphu | 1/1/2010 | 12/31/2019 | Hotel existing | 1,805,348.17 | |
| 56 | Sangsels Eco Trade & Environment | Thimphu | 1/1/2011 | 12/31/2025 | Waste Management and recycling industry | 772,785.39 | |
| 57 | Taj Tashi Hotel | Thimphu | 1/1/2010 | 12/31/2018 | Hotel existing | 31,098,622.89 | |
| 59 | Hotel Kisa | Thimphu | 1/1/2010 | 12/31/2018 | Hotel existing | | |
| 60 | Khang Residence | Thimphu | 1/10/2011 | 9/30/2021 | Hotel | loss | |
| 61 | Green Print | Thimphu | 1/1/2010 | 12/31/2025 | Waste Management and recycling industry | | |
| 62 | The Bhutanese Private Limited | Thimphu | 21/02/2012 | 28/02/2017 | Print Media and Broadcasting | | |
| 63 | Bhutan Today Private Limited | Thimphu | 1/4/2012 | 31/03/2017 | Print Media and Broadcasting | | |
| 64 | School for Language & Cultural Studies | Thimphu | 1/03/2012/ | 2/28/2027 | Education | | |
| 65 | Green Dragon Media | Thimphu | 10/4/2012 | 9/4/2017 | Income earned in producing animated films | | |
| 66 | Yang Building Materials | Thimphu | 20/10/2011 | 10/19/2021 | CSI | | |
| 67 | Kinzang Zhing Resort | Thimphu | 24/09/2012 | 9/23/2022 | Hotel | | |
| 68 | Druk Link Technology | Thimphu | 1/1/2012 | 1/12/2017 | IT services outside IT park | | |

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|----|-----------------------------------|---------|---------------|------------|---|--------------|--|
| 69 | Greener Way | Thimphu | 1st July 2012 | 3/6/2027 | Waste Management and recycling industry | loss | |
| 70 | Data Centre Services Pvt. Ltd. | Thimphu | 1/1/2013 | 31/12/2017 | IT services outside IT park | | |
| 71 | Royal Thimphu College | Thimphu | 1/7/2009 | 30/6/2024 | Education existing | 6,636,693.30 | |
| 72 | Tsirang Poultry Co-Operatives | Thimphu | 28th feb 2012 | 12/27/2022 | Cooperatives CSI | | |
| 73 | Hotel Pema Karpo | Thimphu | 1/3/2013 | 2/28/2023 | Hotel | | |
| 74 | Druk-Care Engineering | Thimphu | 30/1/2012 | 1/29/2022 | CSI | | |
| 75 | Thimphu Techpark Pvt. Ltd | Thimphu | 20/06/2013 | 19/06/2018 | IT within IT park | 5,172,198.00 | |
| 76 | Bhutan Broadcasting Services Ltd. | Thimphu | 1/1/2014 | 31/12/2016 | Print Media and Broadcasting | | |
| 77 | Hotel Ser-nya | Thimphu | 15/9/13 | 14/9/23 | Hotel | | |
| 78 | Khamsum Inn | Thimphu | 20/2/13 | 19/2/23 | Hotel | 31,720.81 | |
| 79 | Scan café pvt. Ltd | Thimphu | 31/7/13 | 31/7/23 | IT within IT park | 639,419.70 | |
| 80 | Dhensa Boutique Resort | Thimphu | 19/12/13 | 18/12/23 | Hotel | | |
| 81 | Dharma Arts and Crafts | Thimphu | 1/1/2010 | 12/31/2018 | CSI existing business | | |
| 82 | Assetz | Thimphu | | | IT park Developer | | |
| 83 | Punatsangchu Cottage | Thimphu | 13/02/2008 | 12/2/2018 | Hotel | | |
| 84 | Dorji Elements Hotel | Thimphu | 3/1/2014 | 2/1/2024 | Hotel | loss | |
| 85 | Hotel Amodhara | Thimphu | 15/09/2014 | 14/09/2024 | Hotel | 1,618,077.75 | |
| 86 | Hotel Norbuling | Thimphu | 10/2/2014 | 9/2/2024 | Hotel | loss | |
| 87 | Drubchhu resort | Thimphu | 15/09/2014 | 14/09/2024 | Hotel | loss | |
| 88 | Namseling Boutique Hotel | Thimphu | 16/07/2014 | 15/07/2024 | Hotel | loss | |
| 89 | Ariya Pvt Ltd | Thimphu | 9/3/2015 | 8/3/2025 | Hotel | | |
| 90 | Vara | Thimphu | 22/04/2014 | 21/04/2024 | Hotel | loss | |
| 91 | The Zone Executive Suites | Thimphu | 5/11/2015 | 5/10/2025 | Hotel | loss | |
| 92 | Gyelsa Boutique Inn | Thimphu | 6/20/2014 | 6/19/2024 | Hotel | loss | |

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|-----|--|---------|------------|------------|--|------------|--|
| 93 | Hotel Thimphu Towers | Thimphu | 4/1/2015 | 3/31/2025 | Hotel | 75,599.78 | |
| 94 | Southtech pvt ltd | Thimphu | 4/10/2015 | 4/9/2025 | IT Services within IT park | loss | |
| 95 | Abit | Thimphu | 1/16/2015 | 1/15/2020 | Software consultancy | 5,221.76 | |
| 96 | Waste Paper Recycling Unit | Thimphu | 5/1/2015 | 4/30/2025 | Waste Management and recycling industry | | |
| 97 | Shangrila Cold Stores | Thimphu | 5/10/2015 | 5/9/2025 | Commercial Farming | loss | |
| 98 | Green E Solution | Thimphu | 8/19/2010 | 8/18/2015 | Software consultancy | | |
| 99 | Tashi Yoedling | Thimphu | 8/1/2015 | 7/30/2025 | Hotel | | |
| 100 | Hotel Osel | Thimphu | 10/1/2014 | 9/30/2024 | Hotel | 334,061.82 | |
| 101 | Hotel Gakyil | Thimphu | 10/1/2014 | 9/30/2024 | Hotel | 781,795.64 | |
| 102 | Sparkle Technologies | Thimphu | 1/1/2014 | 12/31/2018 | IT services outside IT park | 165,906.30 | |
| 103 | Wellness Resort & Convention Centre Projects | Thimphu | | | DHI | | |
| 104 | Green Print | Thimphu | 3/1/2010 | 29/02/2025 | Print Media and Broadcasting | | |
| 105 | Highland Wood | Thimphu | 3/4/2014 | 3/3/2024 | CSI | loss | |
| 106 | Kinz Farm Mushrooms | Thimphu | 8/28/2015 | 8/27/2025 | Commercial Farming | 690 | |
| 107 | YBM Concrete Products | Thimphu | 9/4/2015 | 9/3/2025 | CSI | 748,007.46 | |
| 108 | Gakiling Guest House | Thimphu | 7/2/2012 | 7/1/2022 | Hotel | | |
| 109 | RKPO Green Resort | Thimphu | 2/19/2015 | 2/18/2025 | Hotel | loss | |
| 110 | Green Road | Thimphu | 10/19/2015 | 10/18/2030 | Waste Management and recycling industry | loss | |
| 111 | Himalayan Incense | Thimphu | 10/25/2015 | 10/24/2025 | CSI | loss | |
| 112 | Menjong Sorig Pharmaceutical (MSP) | Thimphu | 2010 | 2014 | Approved by MOF (Till the Incorporation) | | |
| 113 | Tsirang Poultry Cooperatives | Gelephu | | | CSI | 227,788.21 | |

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|-----|-------------------------------|---------|--|--|-----------|------------|--|
| 114 | Bioplates | Gelephu | | | CSI | 18,791.30 | |
| 115 | Yang-Gang Private Limited | Mongar | | | Education | 1157462.76 | |
| 116 | YBM Concrete Products | P/Ling | | | CSI | 960,228.46 | |
| 117 | Bhutan Hotels Private Limited | Thimphu | | | hotel | loss | |

Exempted Organizations

Donations made to the following organizations are exempted from paying income taxes as per Rule No.1.7, Part III of the Rules on the Income Tax Act 2001. However, any businesses/individuals are required to get registered under the Civil Society Organizations Act and the Religious Organization's Act of Bhutan, 2007. Further these organizations are required to submit books of accounts.

| Sl. No. | Organisation Name | RAMIS TPN | TMS TPN | RRCO | Contact | Email ID |
|---------|--|-----------|---------|---------|----------|---------------------------------|
| 1 | Ability Bhutan society | AAX00017 | E29 | Thimphu | 17163060 | bedagiri72@gmail.com |
| 2 | Arya Taray Foundation | AAX00035 | E80 | Thimphu | 17890263 | |
| 3 | Association of Bhutanese Tour Operators | AAX00026 | E28 | Thimphu | | abto@druknet.bt |
| 4 | Ati Foundation | AAX00044 | E12 | Thimphu | 17631288 | |
| 5 | BHUTAN ANIMAL RESCUE AND CARE | BAX00149 | E15 | Thimphu | 17338844 | bhutananimalrescue@gmail.com |
| 6 | Bhutan association of women entrepreneurs | BAX00032 | E25 | Thimphu | 17111094 | baowe.bhutan@gmail.com |
| 7 | Bhutan Cancer Society | BAX00112 | E102 | Thimphu | 17985591 | omu.dechen@yahoo.com |
| 8 | Bhutan Center for media and democracy | BAX00041 | E24 | Thimphu | | baowe.bhutan@gmail.com |
| 9 | Bhutan Center for Nature Conservation | BAX00103 | E64 | Thimphu | 17607790 | bhutananc@gmail.com |
| 10 | Bhutan Chamber of Commerce and Industry (BCCI) | BAX00131 | E81 | Thimphu | 324254 | bccihrd@gmail.com |
| 11 | BHUTAN ECOLOGICAL SOCIETY | BAX00176 | E120 | Thimphu | 17508047 | bhutanecological@gmail.com |
| 12 | Bhutan Film Association | BAX00078 | E91 | Thimphu | 17319084 | tanyagurung_24@yahoo.com |
| 13 | Bhutan Health Trust Fund | BAX00087 | E73 | Thimphu | 324632 | bhtf@bhtf.bt |
| 14 | Bhutan Kidney Foundation | BAX00023 | E63 | Thimphu | 17691745 | inso@bhutankidneyfoundation.org |

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|----|--|----------|------|---------|----------|-----------------------------|
| 15 | Bhutan Media Foundation | BAX00096 | E06 | Thimphu | 17615643 | dawatshering81@gmail.com |
| 16 | BHUTAN NETWORK FOR EMPOWERING WOMEN | BAX00167 | E118 | Thimphu | 17111094 | phuntshokct@gmail.com |
| 17 | Bhutan Nyo Foundation | BAX00185 | E185 | Thimphu | | |
| 18 | BHUTAN TOILET ORGANIZATION | BAX00158 | E122 | Thimphu | 17605030 | bhutanotoilet@gmail.com |
| 19 | Bhutan Transparency Initiative | BAX00121 | E94 | Thimphu | 17111891 | bti@gmail.com |
| 20 | Bhutan Trust fund for environmental conservation | BAX00051 | E19 | Thimphu | 339861 | |
| 21 | Bhutan Youth Development Fund | BAX00014 | E72 | Thimphu | 17277739 | sonamchokey@bhutanyouth.org |
| 22 | Chethuen Nangpai Zhabtag Chetshog | CAX00021 | E59 | Thimphu | 17119677 | |
| 23 | Cheya Rashang Goendey Choetshog | CAX00058 | E112 | Mongar | 17499759 | cheya@gmail.com |
| 24 | Cheya Rashung Goendey Choetshog | CAX00067 | E67 | Thimphu | | |
| 25 | Chiten Phendhey Association | CAX00012 | E30 | Thimphu | 17670644 | chithuenp@gmail.com |
| 26 | Clean Bhutan | CAX00031 | E105 | Thimphu | 17110388 | cleanbhutan1@gmail.com |
| 27 | Construction Association of Bhutan | CAX00049 | E99 | Thimphu | 17789053 | caboffice123@druknet.bt |
| 28 | Deling Tesarling Choetshog | DAX00038 | E89 | Thimphu | 17652082 | |
| 29 | Dhungyal Rangdol Drupchen Lotoed Thuetsog | DAX00083 | E83 | Thimphu | | |
| 30 | Disabled Persons Association of Bhutan | DAX00011 | E23 | Thimphu | 17704205 | |
| 31 | Dongag Kuenzang Choeling Monastery | DAX00092 | E108 | Gelephu | 17897489 | kyjamtsho@yahoo.com |
| 32 | Dongag Kunzang Choeling | DAX00127 | E112 | Thimphu | | |
| 33 | Dorji Lingpa Foundation | DAX00154 | E101 | Thimphu | 17837710 | phurbatshering41@yahoo.com |
| 34 | Draktsho Vocational Training Center for Special Children & Youth | DAX00029 | E22 | Thimphu | 77273144 | dekzang@hotmail.com |

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|----|---|----------|------|------------|----------|-----------------------------|
| 35 | Drodhuel Pema Karai Terling Choetshok | DAX00163 | E107 | Thimphu | 17671806 | drodulpemakari@gmail.com |
| 36 | Drodul Phendey Ling Chhoetshog | DAX00109 | E27 | Gelephu | 77106939 | drodulphendeyling@gmail.com |
| 37 | Drolma Yoezer Khachab ling Chhoetshog | DAX00065 | E60 | Thimphu | 17117183 | |
| 38 | Drolma Yoezer Khachap Ling | DAX00118 | E118 | Thimphu | | |
| 39 | Druk Ani Zhitshog | DAX00074 | E58 | Thimphu | 17880202 | zangmo_tashi@yahoo.com |
| 40 | Druk Khamdrak Chilkhar Sangag Chhoeling Trust | DAX00136 | E103 | Thimphu | 17619942 | chilkhar@gmail.com |
| 41 | Druk Zhiday Moenlam Chhenpo | DAX00191 | E114 | Thimphu | | |
| 42 | Dudjom Foundation | DAX00056 | E41 | Thimphu | 17970580 | |
| 43 | DUEJOM TERLING CHOEDE | DAX00172 | E124 | S/Jongkhar | 17533596 | duejomterling11@gmail.com |
| 44 | Duejom Tesar Choetshog | DAX00181 | E113 | Thimphu | | |
| 45 | Dungyel Rangdroel Drupchen Trust | DAX00047 | E17 | Thimphu | 17114383 | yishay@druknet.bt |
| 46 | EWAM BHUTAN FOUNDATION | EAX00018 | E42 | Paro | 17110001 | ewambhutan@yahoo.com |
| 47 | Ewam Bhutan Foundation | EAX00018 | E115 | Thimphu | | |
| 48 | GAEDSHO LHAYI DRANGSONG TSHOGPA | GAX00022 | E77 | Gelephu | 17665677 | |
| 49 | GNH center Bhutan | GAX00013 | E62 | Thimphu | 17398300 | sheruchokii@gmail.com |
| 50 | Handicraft Emporium | HAX00048 | E117 | Thimphu | | |
| 51 | Handicrafts Association of Bhutan | HAX00011 | E66 | Thimphu | 17654508 | officehab@gmail.com |
| 52 | Hindu Dharma Samudaya of Bhutan | HAX00021 | E33 | Thimphu | 17610294 | hindudharma@druknet.bt |
| 53 | His Majesty's Secretariat | HAX00039 | E116 | Thimphu | | |
| 54 | Hotel & Restaurant Association of Bhutan | HAX00057 | E97 | Thimphu | 17921508 | infohrab@gmail.com |
| 55 | HRH Prince Nangyal Wangchuk Charitable Trust | HAX00066 | E74 | Thimphu | 323226 | hrh@gmail.com |
| 56 | India-Bhutan Foundation Trust Fund | NAX00045 | E76 | Thimphu | 3232201 | ib@yahoo.com |
| 57 | Jamgoen Foundation | JAX00053 | E104 | Thimphu | 17530453 | jamgonla@gmail.com |

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|----|---|----------|------|----------|-----------|------------------------------------|
| 58 | Jamyang Khenpa (Dungkar Foundation) | JAX00035 | E14 | Thimphu | 17162313 | jamyangkhenpa@gmail.com |
| 59 | Jangsa Animal Saving Trust | JAX00026 | E03 | Thimphu | 77378549 | mechey619@gmail.com |
| 60 | Jiw Dha Dho Ling Goenpa | JAX00062 | E118 | Paro | | |
| 61 | Journalist Association of Bhutan | JAX00017 | E95 | Thimphu | 17569972 | generalsecretary.jab@gmail.com |
| 62 | Kadakling ChoetshoK | KAX00033 | E110 | Thimphu | 17111726 | kadakling@gmail.com |
| 63 | Karma Dup Dey Ani Gonpai Chhoedey | KAX00015 | E61 | Bumthang | 17893058 | |
| 64 | KARMA LEKSHEYLING FOUNDATION | KAX00079 | | Paro | 17959214 | khenpo.kanam@gmail.com |
| 65 | KATHOG YOSEL SAMTENLING MONASTRY | KAX00051 | E116 | Thimphu | 77355556 | stangpa@gmail.com |
| 66 | KHAHOR GOENPA CHHOETSHOG | KAX00088 | | Thimphu | 171117875 | rndrasindra@gmail.com |
| 67 | KHEDRUP FOUNDATION | KAX00061 | | Thimphu | 17992227 | khedrupr@gmail.com |
| 68 | Kidu Foundation | KAX00042 | | Thimphu | 323665 | kiduf@gmail.com |
| 69 | Kuenzang Woesel Choling Chhoetshog | KAX00024 | E50 | Thimphu | 17501171 | |
| 70 | Lhak-sam | LAX00012 | E32 | Thimphu | 17854195 | |
| 71 | Lho Mon Society | LAX00021 | E31 | Thimphu | 17631137 | phunshowangmo.om@gmail.com |
| 72 | Lhuendup Choeling Choe Tshog | LAX00031 | E26 | Thimphu | 17624038 | |
| 73 | MAHAYANA NANGCHOE ZHITSHOG | MAX00047 | E119 | Thimphu | 17339183 | deytsho@gmail.com |
| 74 | Menjong Foundation | MAX00029 | E85 | Thimphu | 17166464 | |
| 75 | Music Bhutan Reaserch Centre | MAX00038 | E115 | Thimphu | 17639934 | somdomusic@yahoo.co.in |
| 76 | National Women's Association of Bhutan | NAX00027 | | Thimphu | 2322910 | nwab1@druknet.bt |
| 77 | NEYPHU FOUNDATION | NAX00054 | E13 | Paro | 17609246 | neyphug@gmail.com |
| 78 | Ngajur Gomdey | NAX00018 | E21 | Thimphu | 77181818 | |
| 79 | Nyingma Foundation | NAX00036 | E90 | Thimphu | 17530453 | nyingmafoundation@gmail.com |
| 80 | OGYEN CHOLING FOUNDATION | GAX00031 | E82 | Bumthang | 17641464 | wrjakar@gmx.ch |
| 81 | Padling Choeki Ga Tshal | PAX00041 | E40 | Thimphu | 17956784 | pagatshel22@gmail.com |
| 82 | PADMA Fellowship | PAX00014 | E18 | Thimphu | 17463004 | bhutan_studygroup@googlegroups.com |

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|-----|---|-----------------|------|------------|----------|-------------------------------|
| 83 | Padma Sambhawa Foundation | PAX00051 | E65 | S/Jongkhar | 17717151 | ps@gmail.com |
| 84 | Padtselling Jangchubpelri Sanga Dorji Thekpai Chhoetshog | PAX00023 | E44 | Thimphu | 17833297 | |
| 85 | Pelri Pema Choling Chhoetshog | PAX00087 | E82 | Thimphu | 17606197 | pelri@gmail.com |
| 86 | Pema Yoesel Choling | PAX00078 | E46 | Thimphu | 17605831 | zangdopelri@yahoo.com |
| 87 | Phuntsholing Sports Association | PAX00032 | E35 | Thimphu | 5253963 | plingsports@yahoo.com |
| 88 | Rangjung Foundation | RAX00108 | E05 | Thimphu | 2323301 | rangjung_foundation@gmail.com |
| 89 | Remoen | RAX00082 | E106 | Thimphu | 17118587 | remoehope@gmail.com |
| 90 | Renew Secretariat | RAX00028 | E01 | Thimphu | 17117370 | chimi.wangmo@renewbhutan.org |
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| 92 | Royal Society for Protection and Care of Animals | RAX00055 | E92 | Thimphu | 17110411 | rspca_bhutan@druknet.bt |
| 93 | Royal Society for Protection of Nature | RAX00019 | E68 | Thimphu | 17885337 | tsheringd@rspnbhutan.org |
| 94 | ROYAL SOCIETY FOR SENIOR CITIZENS | RAX00091 | E117 | Thimphu | 17717763 | rsscbhutan@gmail.com |
| 95 | Royal Textile Academy of Bhutan | RAX00037 | E36 | Thimphu | 17116515 | ozerpem123@gmail.com |
| 96 | SABAH Bhutan (SAARC Business Association of Home Based Workers) | SAX00062 | E78 | Thimphu | 77101711 | dilip.sabah@gmail.com |
| 97 | Samdrup Gon Chhoetshog | <u>SAX00053</u> | E67 | Thimphu | 17119443 | samgon@yahoo.com |
| 98 | Samten Chhoezangling Choetshog | SAX00106 | E111 | Mongar | 17666552 | samtenling@gmail.com |
| 99 | Sang-Ngag Chhoekhor Dho-Ngag Tenpaling Chhoetshok | SAX00081 | E109 | S/Jongkhar | 17287190 | sn@gmail.com |
| 100 | Sangye Migyur Ling Foundation | SAX00099 | E69 | P/ling | 77450017 | sm@gmail.com |
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| 102 | Shechen Dharma Society | SAX00026 | E88 | Thimphu | 17610774 | shechends2013@gmail.com |
| 103 | Tarayana Foundation | TAX00015 | E70 | Thimphu | 17638857 | sonamtarayana@gmail.com |
| 104 | THE GYALYUM CHARITABLE TRUST | TAX00088 | E123 | Thimphu | 17922435 | tupenjor@gmail.com |

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| 105 | The Loden Foundation | TAX00024 | E37 | Thimphu | 17115750 | pwagchuk@loden.org |
| 106 | The Rural Education Foundation | TAX00051 | E86 | Thimphu | 77287729 | |
| 107 | Thonphu Goenpa | TAX00079 | E84 | Thimphu | 17678585 | tp@gmail.com |
| 108 | Tingzin Drawai Choetshok | TAX00061 | E96 | S/Jongkhar | 77655363 | tdc@gmail.com |
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| 110 | Tshokey Dorji Foundation | TAX00042 | E16 | Thimphu | 17716302 | tshokeydorji@gmail.com |
| 111 | Ugyen Pema Zangthog Pelri Chhoetshog | UAX00013 | E39 | Thimphu | 17116888 | |
| 112 | Vast Bhutan | VAX00011 | E100 | Thimphu | 17110781 | kamawangdi@gmail.com |
| 113 | Wamgoen chhoetshog | WAX00036 | E79 | Thimphu | 17695268 | wc@gmail.com |
| 114 | Wangchuck Jueden Tshogpa | WAX00018 | E38 | Thimphu | 17600797 | |
| 115 | ZHABJE FOUNDATION | ZAX00012 | E08 | Thimphu | 17839736 | tenchuk87@yahoo.com |